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## NEWS SUMMARY

### GENERAL

### BUSINESS

## British appeal to Front to close leaders

Equities rally 0.1 off

The British Administration in Rhodesia yesterday asked the joint leaders of the Patriotic Front guerrilla alliance to postpone their return to the country as it faced mounting problems in implementing the six-day-old ceasefire.

The request came one day before the deadline for the estimated 15,000-20,000 guerrillas to assemble in camps. Only about 5,000 have done so.

The British appear determined to go ahead with election plans, in spite of deteriorating relations between Governor Lord Soames and the political wings of the Patriotic Front. Back Page

### Glasgow firebomb

A firebomb exploded outside the Scottish Stock Exchange, Glasgow, but there were no casualties. Police were keeping an "open mind" about the motive, because the building houses the South African Consulate.

### Ice hazard

Black ice and freezing rain caused hundreds of road accidents across the country. The driver of a tanker carrying molten sulphur dioxide was killed when the vehicle overturned on the M180 near Doncaster. Weather, Back Page

### Iran mob

An emotional mob in Iran prevented Kurt Waldheim, UN Secretary-General from leaving his car to lay a wreath at a cemetery. Chances of him finding a formula for the release of the U.S. hostages are diminishing. Page 3

### Reservist shot

Reserve member of the Royal Ulster Constabulary, Robert Crilly, 60, was shot dead in the workshop of his garage at Newtonbutler, Co. Fermanagh, in front of a 12-year-old boy. Back Page

### Aid warning

International Committee of the Red Cross said it would reassess its aid programme for Kampuchea at the end of this month if goods continued to pile up instead of being distributed.

### Check on Tito

President Tito, 87, of Yugoslavia, has been admitted to a Ljubljana clinic for a medical check on blood vessels in his legs.

### Gandhi hitch

Former Indian Premier Indira Gandhi was unable to vote in the country's general election when poor visibility prevented her aircraft from landing at Delhi airport. More than 4,600 candidates are standing in the election.

### Azores tremors

Tremors shook two islands in the Azores causing panic among survivors of the New Year's Day earthquake which killed at least 33 people and made thousands homeless. Heavy rain hampered rescuers.

A strong earthquake measuring 6.8 on the Richter scale rocked the Southern Philippines island of Mindanao, but there were no reports of casualties.

### Briefly...

Vice-president of Provisional Sinn Fein, Gerry Adams, 31, was still being questioned by detectives after his arrest in Belfast. Back Page

Bad visibility hindered attempts to recover two bodies floating on a life raft in the Channel.

Airport police at Recife, Brazil, arrested a 24-year-old drunken man, who was at the controls of a Boeing 737 and trying to start the engines. Page 15

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Barlow Rand	365 + 33	153 - 7
Hawker Siddeley	178 + 4	29 - 7
Johnson Matthey	233 + 28	24 - 10
Suter Electrical	31 + 3	143 - 17
Tebbit	17 + 3	87 - 8
KCA	44 + 3	114 - 6
Silkolene	143 + 9	160 - 15
Anglo Amer. Gold	£441 + 71	595 - 13
Cougs. Gold Fields	418 + 15	711 - 24
Eagle Corp.	32 + 12	127 - 5
Free State Geduld	£214 + 11	40 - 6
Free State Sasolplas	303 + 56	196 - 6
Hartbeest	262 + 14	236 - 6
Libanon	780 + 51	150 - 18
Mount Lyell	68 + 3	124 - 11
North Kalgoorlie	53 + 5	150 - 18
Rustenburg Plat.	275 + 29	124 - 18
Swan Resources	37 + 6	250 - 18
Western Deep	£184 + 11	146 - 19

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

PRESIDENT CARTER requested yesterday that the U.S. Senate delay consideration of the Strategic Arms Limitation Treaty with the Soviet Union, though domestic political reality had dictated that SALT's chance of being ratified by the Senate had dwindled to zero in the past week.

The President and his senior spokesmen contended that this action did not necessarily mean that détente between the two superpowers was dead.

In a letter to Senator Robert Byrd, the majority Leader, he reaffirmed his commitment to SALT Two, as being in the national security interest of the U.S., and noted that he was not asking that it be completely withdrawn.

With the U.S. embarking on a Presidential election year, SALT appears a non-starter for 1980 at the very least.

The chief State Department spokesman, Mr. Hodding Carter, maintained yesterday that "a new situation and a new atmosphere" had been created by the invasion of Afghanistan.

This is the most severe—and painful—sanction the President has so far invoked against the Soviet Union, though domestic political reality had dictated that SALT's chance of being ratified by the Senate had dwindled to zero in the past week.

Neither the President nor any of his advisers hinted at when the SALT Treaty might be resubmitted for ratification.

The State Department said this would depend "on events external to the U.S." presumably a reference to something which no-one here thinks likely, the withdrawal of Soviet troops from Afghanistan.

But he added that it would be inappropriate to consider the Treaty, one of his most prized accomplishments as President, while he was still assessing "Soviet actions and intentions" in the wake of the incursion into Afghanistan.

The State Department spokesman also made it clear that resumed arms shipments to Pakistan were under active consideration. He did not exclude the possibility that as part of the overall review of policy in the region, Indian sensibilities might be assuaged by additional military supplies.

Détente, he said, remained in the best interests of the U.S., the Soviet Union and the world as a mechanism for resolving conflicts, but, he added, "it takes two to create the conditions for détente."

The Administration's view is that, having elected to risk not proceeding with SALT and perhaps thereby launch a new generation of the arms race, the Soviet Union has to understand that it will incur severe consequences, running not merely to a deterioration of already fragile relations with the U.S. but a more aggressive American political and strategic posture in the world.

Other, still unspecified measures are to be announced as soon as other nations have been apprised of Mr. Carter's decisions.

The U.S. had considered first approaching the UN General Assembly for a debate designed to condemn Soviet aggression, and may yet do so if, as is thought likely, Russia vetoes any resolution in the Security Council.

But the U.S. attaches particular importance to the fact that several Moslem nations—Egypt, Saudi Arabia, Indonesia, Bangladesh and, most important, Pakistan—are sponsoring the convening of the Security Council.

On Wednesday the President recalled the U.S. Ambassador in Moscow "for consultations."

Yesterday the U.S. was energetically supporting a resolution being drawn up by Islamic and West European nations to protest in the United Nations Security Council against the invasion of Afghanistan.

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The U.S. wishes to forge closer

ties with the Islamic countries,

hoping that the clear evi-

dence of Soviet repression of

predomi-

nantly Moslem Afghanistan can

be translated into an effective

practical counterweight to any

strategic advantage Moscow may

have obtained by imposing its

will on Afghanistan.

It was Pakistan's known

attempt to build a nuclear

weapon which induced Congress,

with the active support of the

Administration, to place an

embargo on military supplies

and other credit to Pakistan

earlier this year.

Simultaneously, the Pentagon

announced yesterday that it

might shortly send technical

teams to the Indian Ocean

area to look at military bases

in which the U.S. could use in

emergency as temporary staging

facilities for its forces.

Previously the U.S. has

expressed interest in offers

from both Israel and Egypt to

this end.

More Afghanistan News, Page 3

## Carter moves to delay SALT

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The



## OVERSEAS NEWS

# Soviet troops leave cities to seal Afghan borders

BY ALAIN CASS IN ISLAMABAD

**THE SECOND** phase of the Russian invasion of Afghanistan began yesterday. Soviet troops, backed by heavy armour, are fanning out from key cities already captured in an apparent attempt to seal off the borders with Iran and Pakistan.

The Soviet Union also appears to have stepped up its political hold on the country with the presence in Kabul of three senior ministers and a high-level delegation from the Moslem republic of Uzbekistan.

Observers now see the Russian operation developing into a two-pronged strategy which includes securing the remaining garrison towns where dissident Afghan troops are holding out and mounting a full-blown assault on the rebel-held areas in the country's 29 provinces.

This may take the Soviet troops some time since what remains of the Afghan army which has not been disbanded is putting up a fight. There are also reliable reports that Afghan troops have deserted in large numbers since the Russians landed on December 24. Many have joined the rebel ranks, taking their weapons with them. Soviet convoys moving down the main highway into Kabul from the Soviet border are being ambushed by guerrillas and suffering causal-

ties.

Reliable reports reaching Pakistan say Soviet troops, backed by heavy armour, artillery and fighter aircraft are still pouring into the country from Samarkand, Tashkent and the republic of Tadzhikistan to reinforce the 50,000 already in Afghanistan.

The Russians are also mounting air raids into strategic centres as far apart as Herat in the north-west, Kandahar in the south and Kabul. Existing units have been reinforced by MiG 23 fighter bombers, "Stalin organ" rocket vehicles and vast numbers of helicopter gunships, some of which are already being deployed against rebels in Badakhshan province on the sensitive border with the Soviet Union.

There are now said to be as many as 1,000 Soviet tanks in Afghanistan, several hundred fighter aircraft and as many helicopter gunships.

There are also strong indications that the 40,000 troops waiting on the Soviet border are also being steadily reinforced.

Considerable confusion has been created here by declarations in Washington that the U.S. is now willing to resume the sale of arms to Pakistan and lift the embargo imposed by Congress, which is convinced that President Zia ul Haq's régime is building a nuclear weapon.

Urgent clarification is being sought from Washington, where the National Security Council met on Wednesday to discuss the crisis. President Zia has to weigh up the benefits of accepting a limited U.S. package against the high risk of alienating his Islamic allies and possibly provoking the Soviet Union.

## THE INVASION OF AFGHANISTAN



No official offer has been made to the Pakistanis, it appears, who are bitterly critical of U.S. policy in the area both for what they call its pro-Indian bias and its failure to stem what senior officials describe as blatant Soviet expansionism.

Urgent clarification is being sought from Washington, where the National Security Council met on Wednesday to discuss the crisis. President Zia has to weigh up the benefits of accepting a limited U.S. package against the high risk of alienating his Islamic allies and possibly provoking the Soviet Union.

Such a package could cost easily \$1bn and although the Saudi Arabians would probably happily finance it, the likelihood of Congress passing such a package unless Pakistan drops its nuclear researches are slim. Officials strenuously deny that Pakistan is producing a nuclear weapon but insist that there can be no question of scrapping its nuclear programme.

## U.S. studies halt in grain exports to Russia

BY JOHN EDWARDS, COMMODITIES EDITOR

A STUDY of the impact of a possible halt to shipments of grain and oil seeds to the Soviet Union, has been started by the U.S. Agriculture Department. This was disclosed yesterday by Mr. Howard Hjort, the department's chief economist. He said the study was prompted by last week's announcement by U.S. dockers that they were considering a shipping boycott against the Soviet Union because of the invasion of Afghanistan.

Any U.S. move to halt grain shipments to the Soviet Union would have serious repercussions for both countries. The U.S. is by far the biggest supplier of grain to the Soviet Union. In the 1979/80 season ending in September this year U.S. grain will account for some 25m tonnes out of total Soviet imports of about 32m tonnes.

In turn the 25m tonnes sold to the Soviet Union equals about a quarter of U.S. grain exports of more than 100m tonnes—36m tonnes of wheat and 71m tonnes of maize (known as corn in the U.S.).

There is little chance of this vast amount of grain being sold elsewhere. If it did not go to the Soviet Union, prices would fall sharply.

Grain prices in Chicago, which set the world market

SOVIET GRAIN IMPORTS (millions of tonnes)					
	1975/6	1976/7	1977/8	1978/9	Estimated
Wheat	5.9	4.6	6.9	5.1	11.8
Coarse Grains	15.5	5.7	17.7	10.8	21.0
<b>TOTAL WORLD EXPORTS OF WHEAT AND COARSE GRAINS (1)</b>	<b>44.0</b>	<b>49.5</b>	<b>51.4</b>	<b>47.0</b>	<b>49.9</b>
West Europe	14.5	10.9	12.3	15.6	14.4
USSR	8.5	3.0	2.0	2.5	0.5
Others	6.1	5.7	7.1	6.8	4.7
<b>Total Non-U.S.</b>	<b>45.0</b>	<b>69.0</b>	<b>72.7</b>	<b>71.9</b>	<b>68.8</b>
<b>U.S.</b>	<b>78.0</b>	<b>76.7</b>	<b>83.7</b>	<b>89.5</b>	<b>109.3</b>
<b>Total Exports</b>	<b>143.1</b>	<b>145.7</b>	<b>156.4</b>	<b>161.4</b>	<b>178.2</b>

(1) Wheat, wheat flour, corn, barley, oats, sorghum, rye (excluding products).

(2) Argentina, Australia, Canada, Brazil, South Africa, and Thailand.

values have already fallen back in the past few days in nervous anticipation of a possible embargo on shipments to the Soviet Union.

While the U.S. would, perhaps, suffer most financially from the threat of a cut-back in grain imports could hardly have come at a worse time for the Soviet Union. Its 1979 harvest fell disastrously to below 170m tonnes of wheat and coarse grains, compared with a record harvest of 226m tonnes in 1978. The wheat crop was hit hardest, falling by 36m tonnes to 85m tonnes.

Ever since it became apparent that bad weather would bring such a big fall in the Soviet harvest, the Russians have been scouring the world

for additional supplies. They have contracted to buy, for shipment in the 1979/80 season, over 3m tonnes from Australia, 2m tonnes from Canada, and yet to be confirmed, 2m tonnes from Argentina.

But the rest of its supplies will have to come from the U.S. because that is the only country able to supply the huge quantities required.

Out of the world's total trade in wheat this season, estimated at about 77m tonnes, the U.S. will account for nearly half with sales of 38m tonnes. But it is even more dominant in the coarse grains, used for feeding livestock. U.S. exports are expected to reach over 71m tonnes out of a total world trade of just above 100m tonnes.

The Soviet Union also buys large quantities of soybeans, used to provide the protein in livestock feed, from the U.S., which is by far the biggest producer.

So although the Soviet Union might be able to pick up some extra supplies of wheat from other countries, it is almost totally dependent on the U.S. for the bulk of its feedgrain requirements.

As a result the Soviet Union approached the U.S. which had record harvests of wheat, maize and soybeans in 1979, to step up its grain purchases. There

is a five-year agreement between the two countries, negotiated in 1975 after the great "grain robbery" in 1973/74 when the Russians bought up the bulk of the U.S. stocks at low prices before the U.S. became aware of what was happening.

The U.S. insisted on a long-term deal, under which the Soviet Union is allowed to buy up to 8m tonnes a year of U.S. grain without consultation, but it must seek permission from the U.S. Government if it wants to buy more.

Following two sets of talks last year, the U.S. agreed that the Russians could buy up to 25m tonnes of grain in the fourth year of the agreement—this year ending September 30.

This would comprise between 6m to 8m tonnes of wheat and 16m-18m tonnes of feedgrains, basically maize. So far the Soviet Union has contracted to buy, out of this 25m tonnes total, 5.7m tonnes of wheat and 11.9m tonnes of maize.

However it is one thing to buy grain and another to ship it. There have been many delays in U.S. grain shipments this year, as a result of strikes at the main ports and because the transport system has been unable to cope with the huge quantities involved.

Chrysler negotiations

By Our Tel Aviv Correspondent

A GROUP of British Conservative politicians who are due to visit Israel next week are expected to cross into southern Lebanon to visit the territory controlled by the Israeli-backed Lebanese Christian militia.

This will be the first time that a group of visiting politicians has crossed the Israeli border into this disputed territory.

A six-mile strip along the Lebanese border with Israel has been controlled by the Christian militia led by Major Menahem Begin, the Prime Minister, describing the forced purchase as a mistake which could play into the hands of extremists opposed to Jewish co-existence.

Mr. Teddy Kollek, Mayor of Jerusalem, has written to Mr. Menahem Begin, the Prime Minister, describing the forced purchase as a mistake which could play into the hands of extremists opposed to Jewish co-existence.

Professor Yigael Yadin, Deputy Prime Minister, has said that the decision would cause Israel a great deal of trouble.

Mr. Fayed Kawassme, Mayor of Hebron, said the women had been hit by the soldiers who also arrested two youths. A military spokesman said the woman stoned the soldiers and that one of the youths had been arrested when he tried to grab a soldier's gun.

Farmers from Beni Naim, 150 acres of whose land has been taken for the settlers, are appealing to the Supreme Court next week against the land grab.

The mayor also confirmed that an Arab fund has promised to provide 1m Israeli dinars (\$1.5m) to complete a feasibility study for a £20m cement plant near his town. This is the first of a series of Arab economic projects to develop the West Bank economy.

The grant is to be provided from the fund set up by the Arab summit meeting in Baghdad to provide economic assistance to the West Bank. Approval was given by the joint Jordanian-Palestine Liberation Organisation committee in

Amman.

Because of the PLO connection with this money, it is not certain that Israel will permit the importation of the funds. The official attitude is that all such projects have to be approved by the Israeli authorities before the money can be brought in.

Prominent Israelis have spoken out against the Government's decision to take over the Arab-owned Jerusalem District Electricity Corporation by the end of this year. The Arabs have already described this move as "Israeli economic annexation of Palestinian assets."

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Chile inflation

By Our Mexico City Correspondent

MEXICO'S labour movement, closely allied to the long-ruling Institutional Revolutionary Party (PRI), is beginning to insist that measures be taken to protect salaried workers from rising inflation.

Last year, inflation was 19 per cent, with a wage-rise ceiling of 13.5 per cent, and this year inflation is forecast to be at least the same. The

Chilean militia, with Israeli backing, refused to hand the territory over to United Nations peacekeeping troops in the region.

The Conservative Friends of Israel group which is to visit Israel next week includes Mr. Maurice Macmillan MP, and other members of the British Parliament, the European Parliament, and the Greater London Council.

A spokesman for the World Zionist organisation said yesterday that the group would visit south Lebanon next Friday and would meet Major Haddad.

British diplomats here were surprised by the news, but pointed out that the visitors were not coming as representatives of the British Government.

AP reports from Beirut: A previously unknown group calling itself the Front for Confronting the Camp David Accords claimed responsibility yesterday for the assassination of Mr. Abraham Elazar, director of El Al airline's Israeli office.

Gen. Fayed al Suwai, former Director of Public Security, has become an adviser of Prince Naif. Gen. Mohammed bin Idris, Commander of the Special Security Forces, moves to take over the Frontier Force which will grow in importance.

to maintain the same percentage of petrol deliveries in each state as in previous years, but some states, and such cities as Washington, suffered longer queues and shorter filling station hours during last summer's petrol shortage because their main suppliers were companies with particularly low supplies.

The policy change was made late on Wednesday, in response to an appeal from the Mayor of Washington D.C. Although it technically applies only to Washington, it is expected to be applied to other states or cities which show they are suffering disproportionate petrol shortages.

Several U.S. cities, including New York, Boston and Los Angeles, are considered likely to try to take advantage of the decision.

In the past, the Energy Department has steadily refused to order that petrol be taken from one state or city to make up shortages elsewhere.

It feared a scramble among the states and cities to seize one another's fuel supplies.

The Department's rules generally require each oil company

## AMERICAN NEWS

# Critics end their silence on Carter's foreign policy

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE SOVIET invasion of Afghanistan appears finally to have persuaded American politicians to abandon the restraint they have shown in not criticizing President Jimmy Carter's conduct of foreign policy for fear that such a debate could harm the diplomatic hostages in Tehran.

With the notable exception of congressman John Anderson the most liberal Republican contender, just about every presidential aspirant has weighed in with comments in the past 48 hours calling for various, decisive action in Iran, strong retaliation against the Soviet Union and some positive demonstration of U.S. strength in the world.

Mr. Anderson, however, warned that "it would be a bad time to see the consensus in the country break down in a fusillade of partisan shots."

There is no hard evidence of an erosion of the popularity of President Carter has commanded because of his handling of the Iranian problem. The latest national public opinion poll, admittedly taken before Christmas by the Louis Harris Organisation for ABC news, shows the President widening his lead over all his opponents.

Another poll, taken by Chicago television station and published yesterday, produced the almost unbelievable finding that in Cook county, which embraces Chicago, Mr. Carter leads Senator Edward Kennedy by 73 to 15 per cent—despite the support given the Senator by Mayor Jane Byrne.

But he appears to have left himself open to attack, particularly from the more conservative Republican Party, by his New Year's Eve television admission that he had been deeply disillusioned by the Soviet incursion into Afghanistan.

In the American political lexicon, it is advisable to be inherently suspicious of any Russian action, as Mr. Ronald Reagan, the leading Republican, was not slow to point out in sarcastically welcoming the President's "belated" discovery that the Russians are not to be trusted.

There appears a near



Mr. John Anderson: the only candidate who kept quiet

unanimity of view that, at the very least, Saudi Arabia's deliberation of the SALT treaty must be deferred. But beyond this, and the oft-voiced suggestion that the U.S. must be explored to provide the Afghan insurgents with military hardware, it seems that

Mr. Carter's advisers have been quick to claim that the breaking of bipartisanship is being undertaken merely for domestic political advantage by the President's opponents.

Their exploitation of Senator Kennedy's perceived "error" in speaking out against the Shah last November contributed to his sharp decline in popularity. And sharp political operators such as Mr. Robert Strauss, the President's campaign manager, will not be slow to try to inflict similar damage on other aspirants.

The Carter camp also knows that the restoration of the President's prestige could yet crumble in the face of lack of results.

The last four presidents have all enjoyed surges in national estimation stemming from international crises or achievements that proved short-lived. Mr. Carter remains vulnerable on foreign policy—as he is on management of the domestic economy—and from now on the political opposition will attempt to exploit it remorselessly.

From a narrow political perspective—cynical perhaps, but significant in an election year—it is better that President Carter be saddled with

the world oil situation.

The \$32 price is only for Mexico's isthmus (onshore) oil.

For the first time a price—\$28

—has been set for offshore oil,

known as Maya, which at 23 degrees API is heavier than the

</div



# Sterling advances up but foreign currency loans flat

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

LENDING in foreign currencies to UK residents was flat in the second half of last year, in marked contrast to the sharp growth in lending in sterling, both to companies and persons.

The quarterly analysis of bank lending published yesterday by the Bank of England confirms the general buoyancy of advances in autumn although the increase was slightly smaller than in summer.

Few analysts expect to see significant slowdowns in lending until at least the spring when companies will have had time to adjust their investment plans and stocks.

Sterling advances and acceptances to UK residents increased £1.58bn between

mid-August and mid-November, compared with a rise of £3.46bn in the previous three months. Seasonal factors inflated the figures by only £55m compared with £260m in the previous three months.

This probably reflected the impact of the first stage of the removal of exchange controls last summer, which permitted companies to repay foreign currency loans before maturity. Several sectors, notably investment trusts, have taken advantage of this relaxation.

The detailed figures highlight the continued sharp rise in bank acceptances or commercial bills, largely to avoid the impact of the cost restrictions. Acceptances rose by 18 per cent in the three months to November com-

pares with 28 per cent the previous quarter.

Otherwise there was a widespread fall in foreign currency lending, notably to the other financial and chemical sectors.

Lending to persons other than for house purchase rose by £278m, or 5.6 per cent, compared with an increase of £411m the previous quarter.

Other lending benefiting private individuals, such as advances to finance houses, remained more buoyant.

Bank Advance Tables Page 11

## New trial for glossy magazines men

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE JUDGE in the "glossy magazine" trial at Nottingham Crown Court yesterday discharged the jury and ordered a new trial of four men accused of conspiracy to defraud.

The charges relate to the society magazine "The Tatler and Bystander" and the Nottingham Observer. The prosecution claimed that circulation figures for the magazines were falsified to persuade potential advertisers to buy advertisement space.

Ordering the re-trial, Judge Denis Lloyd told the jury: "A document was seen, which should not have been seen by you. It is most regrettable but it has happened as a result of inadvertence and no more than that."

The managing director of the publishers — the Illustrated Magazine Group — William Guy Alexander Waife, aged 72, of Colston Bassett Hall, Colston Bassett, Notts; his fellow director, Michael James Ian Campbell, 44, of Fishpond Drive, The Park, Nottingham, and former printer Leonard Albert Sutton, 57, of Park Road, Longborough, have denied three charges of conspiracy to defraud.

The company's accountant and auditor, Arthur Cyril Dewey, 54, of Victoria Road, West Bridgford, has denied two similar charges.

A new trial opened soon afterwards before Judge Denis Lloyd. It is expected to last between three and four weeks.

## Gilmour set for European capitals tour

SIR IAN GILMOUR, Lord Privy Seal, is to embark on a tour of European capitals on Monday to seek support for a reduction in Britain's contribution to the EEC budget.

After the failure to reach agreement on the issue at the Dublin summit in November, the Government now hopes to prepare the basis for a settlement at a possible special summit meeting next month.

## Call to abandon May Day holiday

THE PRIME MINISTER will be asked to abandon the May Day Bank Holiday introduced by the Labour Government and replace it with a holiday on St. George's Day (April 23) or the first Monday after.

Mr. Peter Bottomley, Tory MP for Woolwich West, will make the call in the Commons after the Christmas recess.

## North Sea lifts corporation tax

BY DAVID FREUD

CORPORATION TAX receipts are expected to hold up in the next financial year, in spite of the Government's gloomy forecast for industrial and commercial profits.

This means receipts should be in the £5bn range, compared with the £4.8bn budgeted for the current year, of which £2.5bn is mainstream corporation tax.

In 1980-81, a decline in receipts from the home industrial and commercial sector is expected to be counterbalanced by increasing profits from the North Sea as well as from the financial sector, which contributes about a quarter of corporation tax revenue.

Last year the Inland Revenue started work on a survey to discover how corporation tax affects different sectors of the economy. The survey should be completed in the spring.

Preliminary findings indicate that the sectors contribute more

or less in line with their relative sizes. In the current year the manufacturing sector should pay about 40 per cent of the total, the financial sector about 25 per cent, with the distribution and retailing sector accounting for most of the remainder.

The Revenue has also been working on a new computer model for forecasting corporation tax receipts and estimating the effect of legislative changes.

The old model was based on simple aggregates, but this approach has become virtually useless because of the increasing importance of allowances and reliefs, such as capital allowances and stock relief.

Taking total profits and deducting total allowances would tend to underestimate tax revenue. Many of the allowances would not be used because, for instance, profits in individual cases are not large enough to absorb them.

With stock appreciation and

investment reliefs set off against profits now totalling about £8bn a year — or close to the profits actually subjected to corporation tax — this has become a major problem. Corporation tax for 1977-78 was under-estimated by £760m for this reason.

A Revenue paper released recently describes a new disaggregated model which provides much better results. In 1978-79, for instance, the forecast was out — over-estimated — by £240m.

The model takes a cross-section of specific companies to build up a picture of how the various allowances are spread across the economy.

Among the findings of the model are that about a third of companies do not generate enough mainstream corporation tax liability to set off their advance corporation tax payments.

The cost in terms of lost revenue to the Exchequer of

changing the rules to bring ACT in the framework of the reliefs, as the Confederation of British Industry has been urging, would therefore be about £500m in the current year.

The new model is capable of handling stock relief and capital allowances, non-trading income, and the carrying forward and backwards of losses — this last element of relief is now running at about £1bn a year. But the model cannot handle group relief adequately.

This is because it can deal only with "pseudo-groups" of four companies in the same sector. Since companies generate stock appreciation and investment relief of £2bn through their group structure and a further £1bn of other reliefs, this is a major random factor in the forecast.

\* Corporation Tax Model Available on request from the Inland Revenue Library, Somerset House, Strand, London WC2R 1LB, for 60p post-free.

## S. Wales steel layoffs to start

By Robin Reeves, Welsh Correspondent

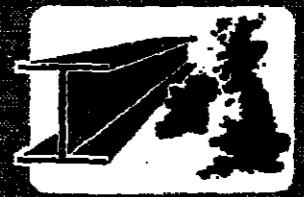
FACED with virtually 100 per cent support for the Transport and General Workers' Union, second largest in the Welsh steel industry, who are already expected to join the dispute officially today.

This means that all three BSC template works will close.

The move came as striking Welsh steel workers fanned out to picket steel stockholders and ports on both sides of the Bristol Channel.

There were unconfirmed reports of lorries being turned

## STEEL STRIKE



The National Coal Board confirmed that it was arranging to stockpile coking coal at South Wales pits. Some 59,000 of the 170,000 tonnes produced there weekly is coking coal, of which half normally goes to BSC.

South Wales miners are due themselves effectively to join the stoppage on January 21 as part of a concerted bid to get BSC's threat of Welsh steel plant closures and increased cooking coal imports lifted.

Additional transport representatives were yesterday attacking solutions they claimed had been sent to the Armitage inquiry now studying the impact of the lorry on people and the environment.

Mr. Malcolm Banks, president of the FTA said: "The lorry may be a nuisance, but it is vital to economic survival and a limit exists to the extent the lorry can be constrained without wrecking the distribution systems on which all else depends."

Suggestions from environmental and amenity groups include transferring freight to rail and water where possible, higher taxes for lorries, compulsory transhipment centres on the edge of towns and bans on lorry movement.

Mr. Banks said: "These global solutions are at best a pipe-dream—at worst disastrous."

The proposed constraints, he claimed, would make industry and people suffer through higher distribution costs and lower service.

The association sent 88 pages of evidence supporting the use of lorries to the Armitage inquiry in November. Yesterday's conference was called "to counter some of the extreme proposals" to Armitage from anti-lorry groups.

Mr. Banks said the scope for transferring freight from road to rail is "very small" and also attacked the idea that lorries do not pay for the road damage they cause.

However, the FTA estimate—that lorries pay in tax almost half as much again as the road costs attributed to them—is not supported by official Transport Department figures.

These show that the £230m of excess tax for all goods vehicles is less than a third more than the road costs directly allocated to goods vehicles.

## Road hauliers lay-off drivers

FINANCIAL TIMES REPORTER

THE ROAD HAULAGE industry has started to lay off some drivers as a result of the closure of steel plants.

The Road Haulage Association says that 25-30 per cent of hauliers depend partly or wholly on business from BSC.

Mrs. Brenda Suddall, Shemeld area secretary of the association, said yesterday that she knew of more than 60 haulage companies which had begun to lay off drivers, or planned to do so next week.

Mr. Peter Webb, South Wales area secretary, said: "About 30 per cent of our member-companies here are so dependent on BSC that they have already laid off."

BSC's Ebbw Vale works is served by 12 companies, nearly all of which have issued redundancy notices. The rest are seeking alternative work.

British Rail Services, biggest carrier of steel by road, was not planning lay-offs, though it will assess loss of BSC trade today.

Steel continued to move normally through ports.

A 25,000-tonne cargo of iron ore is due to finish unloading at Immingham, Humberside today.

The Iron and Steel Trades Confederation has told British Transport Docks Board, which owns the port, that it will allow

enough ore to go by rail every

day to BSC's Scunthorpe works

a few of its 102 members to keep blast furnaces alight to maintain them in working order throughout the strike.

A shipload of BSC steel was exported from Immingham yesterday.

At Grimsby, ASLER, the train-drivers' union, refused to move 24 wagons of imported steel unloaded at the docks.

The British Independent Steel Producers' Association said that

## Shipbuilders warned

BY HAZEL DUFFY

BRITISH SHIPBUILDERS gave warning yesterday of the effect that a prolonged steel strike could have on the shipbuilding industry.

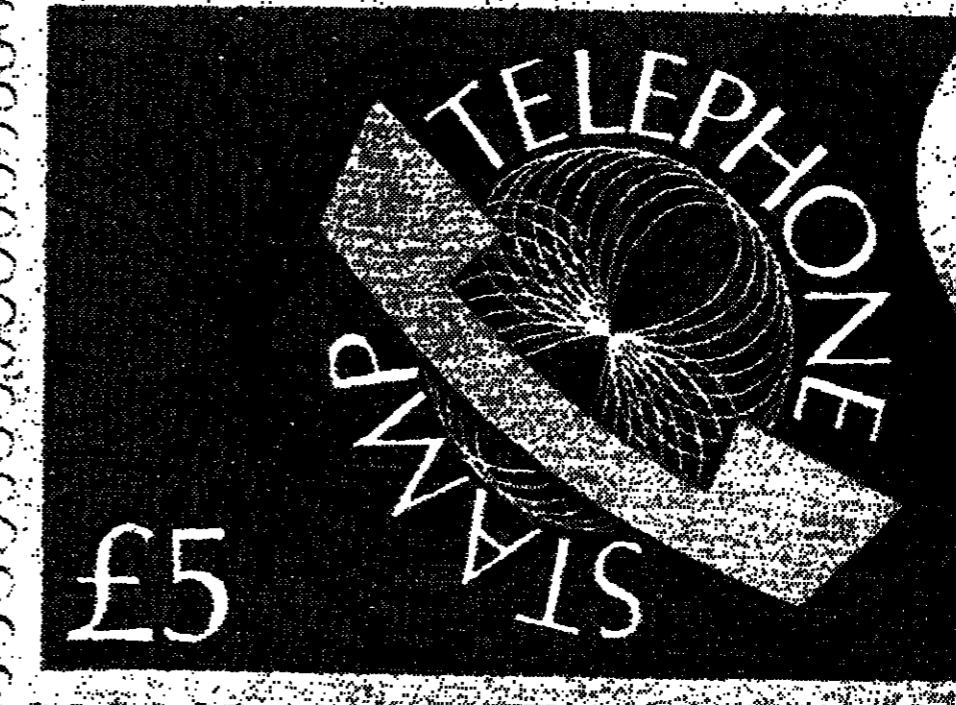
Sir Richard Marsh, chairman of the British Iron and Steel Consumers' Council, said in a letter to Mr. Len Murray, TUC general secretary: "We are particularly concerned by the announcement of steps being taken here and overseas to obstruct normal steel imports."

"Some thing like 20 per cent of steel for consumption in the country is imported in the normal course of our members' operations. These imports are crucial to the activities of the steel-using industries."

Sir Richard said the £230m of excess tax for all goods vehicles is less than a third more than the road costs directly allocated to goods vehicles.

These show that the £230m of excess tax for all goods vehicles is less than a third more than the road costs directly allocated to goods vehicles.

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Post Office Telecommunications

# Unit trust investment boosted by gold

BY TIM DICKSON

WITH gold and oil dominating the headlines at the beginning of 1980, funds investing in gold, energy and other commodity stocks appropriately dominate the unit trust ratings for 1979.

The top ten trusts in the year were all invested in commodities while of the top 20 no less than 14 specialised in this area, according to the figures released yesterday by the magazine *Planned Savings*.

**Britannia Trust Management**, with the first three trusts, was the most conspicuously successful group during 1979—anyone who invested in Britannia Minerals or Britannia Gold and General on January 1 last year has more than doubled their money.

Henderson and Schlesinger, with two non-commodity funds each in the top 20, also stand out.

Henderson Australian is one of the few overseas funds to do well in the past year. Funds invested outside Britain have proved to be the backmarkers, dragged down by the removal of the dollar premium and the weakness of the dollar against the strong oil backed pound.

Commodity funds have also done well over the longer terms but funds investing in smaller companies and recovery situations continue to hold up well with M and G Recovery leading the field over both the four and six year period.

Only 32 per cent of the funds managed to beat the All Share Index during 1979, against 60 per cent last year.

## Banks will lift profits by 40% —brokers

By Michael Lafferty

THE BIG FOUR London clearing banks are forecast to report a 40 per cent increase in 1979 pre-tax profits, according to Edinburgh stockbrokers Wood Mackenzie.

Such an increase would mean aggregate profits of £1.5bn. Wood Mackenzie is projecting that £1bn of this will come from domestic clearing banks operations, which implies that domestic bank profits will be up 72 per cent for 1979.

The outlook for 1980, according to the broking firm, is for an overall profits decline of 9 per cent, reflecting a decline in UK interest rates.

In 1979 base rates averaged 13.7 per cent. The average was 14.75 per cent in the second half of the year.

## Move to speed tunnel traffic

WORK BEGINS later this month on a £2.25m Greater London Council scheme to replace the one-way system on the southern side of Rotherhithe Tunnel by a roundabout. About 4,000 vehicles an hour use the system in the peak period.

The roundabout, which will link Jamaica Road, Brunel Road, Lower Road and the tunnel, is designed to improve rush-hour conditions and provide for the extra traffic which will result from the redevelopment of the Surrey docks area. Pedestrian crossings will be provided in each approach road.

"Which is the insurance company to watch in the 1980s?" For a moment, the question daunted me.

Shop was miles from my thoughts that evening. But even in the most relaxed atmosphere, there is always someone who puts you on your mettle. If only to get some free advice.

So it was with this fellow. But only, as I say, for a moment. For after that, I thought quickly. It shouldn't be an obvious one. It should be well established.

That meant new management. Quiet. Able. Far-sighted.

## Grim year forecast for air transport industry

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE WORLD air transport industry faces one of its toughest ever years in 1980. Soaring fuel costs and rising expenses in other directions, together with economic problems in many countries, are all likely to cut into airline profits.

Mr. Knut Hammarskjold, director-general of the International Air Transport Association (IATA), commenting on last year's record traffic of 745m passengers on scheduled services, said in Geneva this growth was unlikely to help the airlines' financial situation.

During 1979, the cost of fuel alone had doubled to 95 cents a U.S. gallon world-wide, and the only certainty for the coming year was that it would still go up, although perhaps at a slower rate.

One problem facing the airlines was that not all of the rise in fuel costs had been passed on to the passengers, because of government delays in approving fares increases.

One result was that the airlines' operating surplus, after interest payments, would be only about 1 per cent of revenues, against 2.4 per cent in the previous year.

"In these circumstances, continued reductions in fuel utilisation are imperative," said Mr. Hammarskjold. "The airlines have made savings of 10 to 15 per cent over the past few years through operational means, but have virtually exhausted these approaches.

Governments must now make concerted efforts to shorten international air routes, and to improve air traffic con-

trol, so that further gains can be made.

The IATA is approaching the International Energy Agency, the International Civil Aviation Organisation and key governments for their urgent support and action in these respects.

Mr. Hammarskjold said another major problem outside the airlines' control was currency instability. "It disrupts traffic flows, as evidenced by the reversal in the North Atlantic in 1979, where U.S.-originating passengers actually declined in numbers and all the growth came from European airlines."

During 1979, a record 14.75bn of new Government stock was issued, and the Financial Times turnover index for Government securities recorded a monthly average of 454.8 against the previous year's 369.2.

Business in Ordinary shares increased by 25.5 per cent to

STOCK EXCHANGE turnover in 1979 improved in all sectors compared with the previous year. Turnover in gilt-edged securities amounted to £128.9m, up by 23 per cent on the 1978 figure.

During 1979 a record

£14.75bn of new Government stock was issued, and the Financial Times turnover index for Government securities recorded a monthly average of 454.8 against the previous year's 369.2.

Business in Ordinary shares increased by 25.5 per cent to

a record £24.1bn, while turnover in All Securities in 1979 rose by 30.2m, or 21.7 per cent, to £163.9m.

The full figures for December will be published tomorrow.

During 1979 a record £14.75bn of new Government stock was issued, and the Financial Times turnover index for Government securities recorded a monthly average of 454.8 against the previous year's 369.2.

The 12 months to the end of November, the total traffic amounted to over 42.2m passengers, a gain of 7.8 per cent over the previous year.

Cancellations and diversions due to fog and French air traffic control problems caused a slight fall in the number of passengers moving through Heathrow in November, where total traffic was 1.95m.

But this was more than offset by a big gain of 9.9 per cent to 475,000 passengers moving through Gatwick.

There are enormous difficulties involved," he said, and a lot of time has been allowed to pass without concrete action. But it is hoped to introduce the SDR, subject to Government approvals, during 1981."

A third major factor hurting the airlines is "regulatory turbulence" — the widely varying nature of controls over civil aviation imposed by different countries. Hopefully, this should subside in the coming year, in the face of pressures from increasing costs, a deteriorating economic environment, and co-operation at airports and in the air.

Mr. Hammarskjold said the airlines were looking again at the possibility of changing the basis of fare calculations, using, instead of the pound and the dollar, the Special Drawing Right of the International Monetary Fund, based on a "basket" of different currencies.

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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

EVER SINCE 1914, when Henry Ford introduced the moving assembly line, the big U.S. car manufacturers have been outstandingly successful in mechanising and automating their factories. In the production of engines and other major components, and to a lesser extent in final assembly, the number of man-hours needed for each unit of output has been steadily reduced.

Yet these same companies have been attacked, especially in the past few years, for the conservatism of their designs. According to their critics, the giant American companies have completely continued to turn out the standard American car—powerful, luxurious, quiet—with only minor changes from year to year. Their response to competition from more inventive European and Japanese companies has been sluggish.

Some observers attributed the American reluctance to innovate to the structure of the industry; if General Motors had been broken up into several smaller companies, there would have been more competition and more innovation. But a different thesis is put forward by William Abernathy in his book: that the very high levels of productivity achieved by the American manufacturers are incompatible with frequent, radical innovation.

The development of mass production has come about through a series of process innovations, mostly incremental in nature, which were remarkably effective in reducing the price of cars but which limited the industry's flexibility. Since 1916, when there were 69 car manufacturers, each with its own design, the industry has moved, to use Mr. Abernathy's terminology, from the "fluid" to the "specific" state.

At the start, the car is made in small volume to customer order and major product change is frequent; the typical production unit is a jobbing

Geoffrey Owen and Christopher Lorenz examine two U.S. studies of product and process design in the motor industry and other sectors

shop with general purpose machinery. At the end the product is highly standardised, manufactured in large plants with sophisticated machinery designed for a particular process or function.

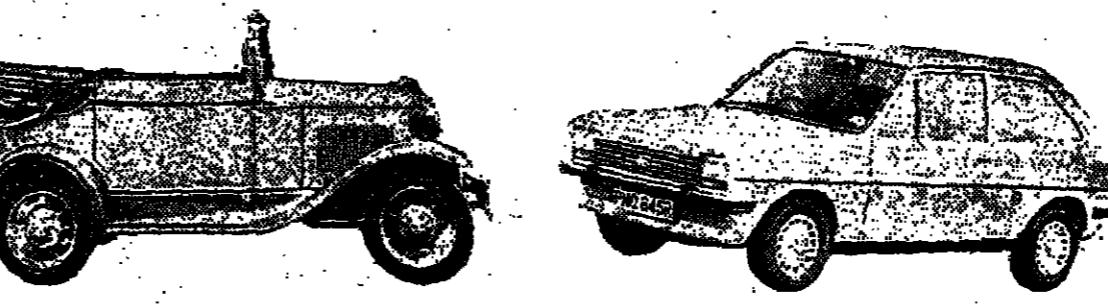
As this process takes place the incentive for a manufacturer to try something radically new diminishes. "Since 1915," says Mr. Abernathy, "when the mass automotive market emerged, firms have not been successful in gaining a lasting advantage through radical technological innovations." The marketing strategy laid down by Alfred Sloan for General Motors was that the company's cars should be "at least equal in design to the best of our competitors' grade, so that it was not necessary to lead in design or to run the risk of untried

machining processes for each major engine component became one giant grouped operation which functioned as a single machine; for the first time direct labour costs were relegated below indirect and capital investment costs.

Mr. Abernathy illustrates this theme with a detailed account of 20 automotive innovations, which provide the basis for a model of technological change which is generally applicable to a wide range of industries.

The degree of product standardisation is one of the main factors which distinguish a mature sector like automobiles from, say, the semiconductor industry, where frequent radical change, often coming from newcomers to the business, is the

What makes this book especially interesting is the possibility that the American motor industry may now be reverting to a more "fluid" state. Rising oil prices, new Government



Half a century of Ford designs, offering all sorts of management lessons for companies in many industries. Before Ford could put the 1928 Model A into production, for example, it had to shut its plants for a year to redesign them completely, at a cost of \$200m in today's values. The Fiesta epitomises its maker's subsequent experience at matching new product design with efficient manufacture, but Ford is still searching for the ideal combination, in an ultimately "rational" car for world markets

regulations and the erosion of consumer purchasing power "have completely changed the environment for innovation," says the author: "Invisible objectives for innovation which relate to new consumer needs are apparent and new technologies on which such innovations might be based, such as electronics and new propulsion systems that will consume less energy, are in the wings."

There is at least a possibility that foreign manufacturers will grasp these opportunities more quickly than the U.S. companies. But Mr. Abernathy points out that the cost of adjustment to the new demands will be very high and only large firms can afford it.

Yet it is not just a problem of cost. Experience shows that incandescent light bulbs, their cost has been cut by more than 80 per cent.

These are just two of the many examples cited by James Utterback of the Massachusetts Institute of Technology—and a close associate of William Abernathy—to raise home the frequently forgotten point that the improvement of manufacturing processes can be of enormous commercial importance.

**G.O.** Writing in a new study of "Technological Innovation for a Dynamic Economy", co-authored by 10 academics from MIT and elsewhere, Utterback suggests that, while consider

able attention has been traditionally focussed on product innovation, an equal or even greater commercial significance can be attributed to process improvements.

Utterback also attacks an associated piece of conventional wisdom: that radical innovations are of greater economic significance than step-by-step or "incremental" improvements, whether in products or processes. Not so, he suggests: taken together a group of incremental innovations may be more important because of their

relatively short-term impact.

Drawing on his research into a wide range of industrial sectors, Utterback succeeds in clarifying many of the more complex issues associated with the innovation process. Managers who are unsure about how to exploit improved or new technologies, such as the microprocessor, would do well to read him.

He is particularly illuminating on the dangers of getting "locked-in" to a rigid production process, as Ford did with his Model T; the introduction in 1927-28 of its successor, the Model A, was extraordinarily disruptive and expensive, both in financial and human terms.

Here are just a few of the points from Utterback's "dynamic model of product and process change". Some are apparently obvious, but all too often are ignored, to many a company's cost.

Initially, "competitive emphasis is . . . on competitive product performance, later on product variation and finally on cost reduction." Innovation is at first stimulated by information on users' needs and even by users' technical inputs. As the product line and process develop, opportunities created by expanding internal technical capability increasingly provide the stimulus for innovation. Later, pressure to reduce cost and improve quality are expected to be the major stimuli for change.

"In this setting major product or process innovations will tend to be viewed as disruptive, and will tend to originate through invasion of the line of business by new entrants."

\*Edited by Christopher T. Hill and James M. Utterback; Pergamon Policy Studies; Pergamon Press, Headington Hill Hall, Oxford OX3 0BW. UK. Price £25 hardback, \$10 paper-back.

C.L.

THE ELECTION of a Conservative Government has made Britain's top managers less inclined to move to jobs overseas, according to a survey published today. The same factor has also made them become more willing to work harder and take greater business risks.

The findings are drawn from over 200 top managers earning not less than £15,000 and more typically, over £20,000. Not surprisingly, cuts in personal taxation have proved a morale booster and have been a significant factor in the continuing decline—which began in 1977—in the number of senior British executives willing to consider seeking a job overseas.

The survey was carried out by

Business Development Consultants (International), the executive search subsidiary of Minet Holdings. Terence Hart Dyke, joint managing director of BDC, feels that the results of the survey show that motivation of Britain's top management has been "greatly improved" by the Conservative Government's policies.

"The changes in personal taxation have given a much-needed boost to senior managers, whether it be motivating them in their present jobs or encouraging them to move to jobs within Britain which make fuller use of their talents," says Mr. Hart Dyke.

The survey shows that 52 per cent of those who responded felt

that their attitude had become more positive as a result of the change of government and that, of these, over one-third were more willing to work harder and were more willing to move jobs for a greater challenge.

This is significant in relation to the situation just a few years ago when, according to several surveys made at that time, many top managers were unwilling to take on more responsible jobs, which could involve a move to another part of the UK, even for salary increases of up to £10,000.

Whereas in 1975 eight out of ten senior managers were in a mood to consider taking a job overseas, only one-third were so inclined in 1979. A big factor in the declining popularity of working abroad, according to Terence Hart Dyke, has been the difficulty of accumulating sufficient capital to make it worthwhile.

Mr. Hart Dyke says that those in the top earning brackets may have been able to accumulate between £50,000 and £100,000, but they find that the high cost of reintegrating into British society on their return—buying a house and endeavouring to maintain the living standard

they have become used to—eats up all their savings within two or three years.

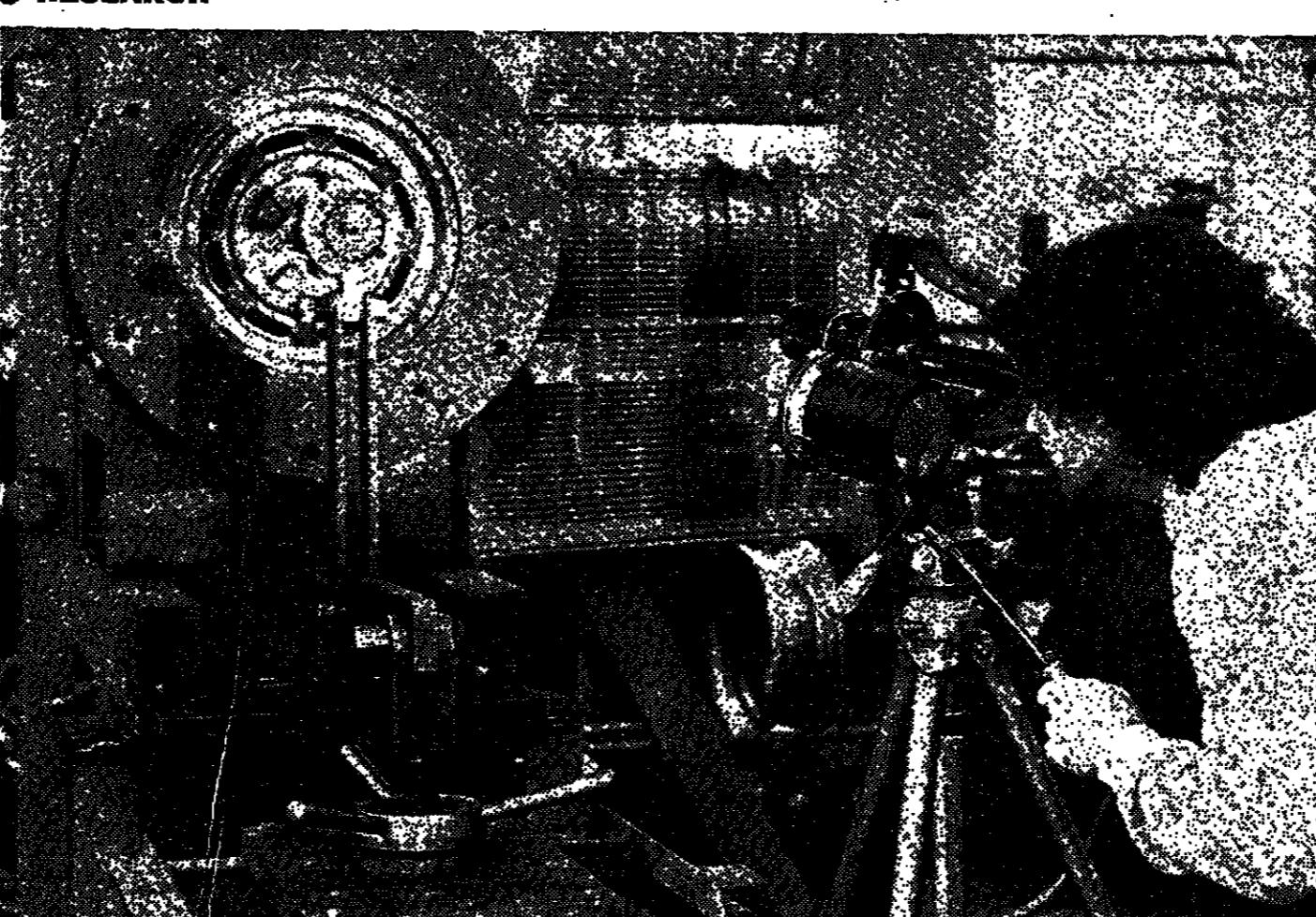
Certainly this assumption seems to be supported by the survey's finding that the Middle East—once seen as a top choice for a two- or three-year assignment—is no longer so attractive.

Among the dwindling number of senior managers who would still consider working overseas, greater total rewards remains the biggest incentive, though only 33 per cent made this point, compared with 59 per cent in 1978. Higher living standards have also become more important—being cited by 29 per cent, compared with 14 per cent in 1978—and advantages for children, were given as a reason by 12 per cent, compared with just 1 per cent in the previous year.

This, says Terence Hart Dyke, indicates that the smaller numbers still considering a career abroad are looking more in the long term, rather than at the two-to-three-year money-raising stint.

Nicholas Leslie

## • RESEARCH



This rig at BL Technology's Canley engineering facility simulates the forces imposed on a vehicle road wheel during high-speed cornering. The wheel is coated with photoelastic

material, so that stresses induced in the wheel show up as coloured fringes when viewed through a polariscope.

## Stress seen before it is a problem

AS CAR manufacturers turn their attention to the development of better, safer and more economical cars, so a number of new design engineering techniques are being brought into play. One of these is photoelastic stress analysis—a powerful technique for analysing stress behaviour in components, until recently most closely associated with the aircraft industry.

One of the first automotive companies to apply this technique on a large scale is BL, which has facilities comparable with the best in Europe.

Based in Canley, Coventry, and operated as a service to companies in the BL Group, the facility is already playing an important role in the development of future vehicles, in establishing design criteria, extending component fatigue life, and reducing weight and cost.

It is one of a number of new design analysis techniques—including finite element modelling—being applied by BL in the early design stages of new vehicles. The main objective is the analysis and verification of

plastic (usually between .010 and .125 inch thick) enabling the designer to make changes such as removing sections, or changing fillets, to create the optimum stress distribution.

The technique immediately highlights those areas of high stress that would "work" too hard once the component entered service, and ultimately would determine the service life of the component.

Because photoelastic stress analysis is a visual technique, it enables changes in stress distribution to be followed as a component's shape and design is changed, and material is added or removed. Often, the solution to problems of high stress regions lies in removing material from some region of the component or structure, rather than adding to it. This can bring significant incidental benefits, particularly in terms of reduced weight—an important factor in view of the trend towards lighter weight cars.

Photoelasticity is used by BL to identify quickly and unambiguously areas of high and low stress in prototype components

developed and patented a seal which has been shown by prolonged tests in a variety of industries, to outlast conventional units while being competitive in first cost. In many applications it offers a satisfactory answer to sealing problems where these were previously intractable.

During proving tests at Loughborough University, it was found to withstand static pressure in excess of 50,000 psi and surrounding metal parts became distorted before the seal failed. West Seals, with the new design, do not mark shafts or leak and are recommended for use in rotary or reciprocating shafts operating in adverse conditions.

West Seals, a subsidiary of West and Sons, Mansfield Woodhouse, Nottinghamshire, has

West Seals on 0602 701301.

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The Directors of the Company have declared an Interim dividend for 1979 of 70 F.B. net on A and B shares and 28 F.B. on C shares (the latter, 40% paid up).

Payments will be made by Belgian Franc Draft, by transfer to a BF account or, in sterling at Bankers sight buying rate for BF's on day of presentation at the option of the holder, against presentation of coupon No. 23 at the offices of J. Henry Schroder Wag & Co. Limited, 120 Cheapside, London E.C.2, or Banque Belge Limited, 4 Bishopsgate, London E.C.2, between the hours of 10 a.m. and 2 p.m. (Saturdays excepted) on or after Tuesday 22 January, 1980.

U.K. Tax will be deducted from the net dividend unless otherwise arranged.

Payments are accompanied by a copy of the necessary Affidavits.

Payments can only be made to persons residing outside the Belgo-Luxembourg Customs Union.

Under the terms of the U.K.-Belgium Double Taxation Convention shareholders residing in the U.K. are eligible, upon submitting a duly completed form 276 Div (G.B.), to a partial reimbursement of Belgian Withholding Tax equal to 6.25% of the net dividend.

Further information, if required, can be obtained from the abovementioned Agents.

## Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • DATA PROCESSING

## Micro devices get big power boost

AT THE turn of the decade it seems apt enough that Intel should reveal a further step in micro-chip design, extending overall microcomputer performance by more than 50 per cent.

In general terms this achievement means that stored programs and data in industrial/commercial systems ranging from word processors to scientific instruments can be accessed as fast and processed much more quickly.

An announcement direct from the company's Santa Clara headquarters describes two new devices: the 8086 is a 16 bit processor chip using an advanced version of metal oxide silicon technique called HMOS II. It raises the best previously available processing speed of 5 MHz up to 8 MHz, a 60 per cent increase. The second device is an erasable programmable read-only memory (EPROM), the 2732A, which reduces access time to 200 nanoseconds from the present industry standard of 450 ns.

Bearing in mind that a Megahertz (MHz) represents a million logical operations per second and a nanosecond is one thousand millionths of a second, clearly the power of the micro has been sharply increased yet again.

Intel believes that electrically programmable memory, in

which ultraviolet light removes the stored data to allow new data to be entered will grow in importance still further because it allows changes to be made at equipment production levels without having to wait for production runs of masked permanent memory to meet a new requirement. Furthermore, the access time is only about one-fifth of values obtainable eight to ten years ago.

The memory speed increase will be welcomed because the previous 32k EPROM had an access time of 450 ns, which meant that in 16 bit micro-computer designs "wait states" had to be inserted in each program memory cycle. This will be unnecessary with the new processor and memory, even in very large systems with up to one megabyte of memory.

Intel emphasises that the 8086-2 processor is completely compatible with existing components and software support. Designs programmed in either PL/M 86 or in assembly language "are quickly being updated to the new CPU".

Intel has moved to a 28 pin package for the memory, and will attempt to make this a standard (it was first used for the 64k masked ROM). The next step is EPROM, 64k can then be used on the same board to double capacity without serious circuit changes. The move, says Intel, "sets the stage" for packaging future 128, 256 and even 512k bit devices.

Development has also enabled power consumption to be kept down in spite of increased density of transistors on the chip. Intel quotes a system with 8000 bytes of EPROM, 8000 of random access memory and an eight bit processor. The power in 1975 was 18 watts, today it is six. The chip count has dropped from 75 to 20.

Intel's HMOS technology basically a scaling-down process accompanied by undisclosed technical improvements has resulted in a dramatic increase in density since its introduction in 1976. Extrapolation by Intel of growth curves indicates that about 5000 transistors/sq mm might be achieved by 1982.

Intel Corporation, 3085 Bowers Avenue, Santa Clara, California.

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Friday January 4 1980

## Gold and the central banks

GOLD IS clearly back on the agenda of the world's central banks, little though some of them may relish the fact. The French have indicated that they expect the topic to be discussed at the monthly meeting at Basle at the weekend. The Swiss authorities have for some time been urging larger sales of officially-held gold, mainly in order to calm speculation. American gold sales continue in principle, but have proved quite ineffective, except as a marginal contribution to the trade account.

## Substantial risk

The speculative boom in gold prices, a normal if wildly exaggerated response to disturbed international conditions, is not in itself a reason for official action; but some of its probable causes and consequences do require attention. In short, it does not greatly matter if a few speculators make or lose fortunes—and some were no doubt lost yesterday, when the price rise accelerated in a fierce bear squeeze. On the other hand, the lack of confidence in some of the main paper currencies, and notably in the dollar, is a problem which was threatening international stability long before the gold market caught fire. It can also be taken for granted that some financial institutions are now indirectly at substantial risk through the speculative operations of their customers.

One thing is clear: it would be quite wrong to tailor policies simply to treat the suspected causes of the present crisis. While demand is certainly substantial, as witness the ease with which an offering worth nearly \$250m from the International Monetary Fund was swallowed up, we still know very little about the real scale of demand, or its source. The generalised case in favour of enhanced official sales is not that they would stabilise the market, which would require impossibly fine judgment, but that they would mop up some of the currency now roaming the markets in search of a haven.

It is notable that gold is not the only preferred alternative to the dollar. The harder currencies have also been in demand. The irony is that the central banks have on the whole been ready to accommodate some of the demand for currency switching through intervention, which has inflationary implication; but they have refused to supply gold, which would be somewhat deflationary.

## Cautious start in Nigeria

NIGERIA'S new civilian government has little to show for its first three months in power. Since President Shehu Shagari took office on October 1 this year after 13 years of military rule he has had to devote much of his energy to avoiding the ethnic and political landmines which are part of Nigeria's complex make-up. He deserves praise to the extent that he has not trodden on any yet. But in order to do so he has had to proceed with a degree of caution which at times has looked more like paralysis. It took him ten weeks to form a cabinet and forge a working majority in the federal houses of assembly and it will take the country much longer to get used to the U.S.-style constitution which it adopted in preference to the more familiar Westminster model.

## Centralisation

The President's critics say the inactivity is a product of weakness while his supporters say it shows his determination not to rock the democratic boat before all the holes have been plugged. It is too early to judge just how strong the President will prove to be but he has made it clear from the start that he wishes the centre of decision making to be concentrated in his own office. He has brought some key portfolios under his sway—including the budget—and has announced that he will soon appoint a team of top presidential advisers to keep an eye on all the ministries and take policy decisions.

Although the President has now managed to form a working majority through an alliance between his own National Party of Nigeria and the Nigerian Peoples Party, he has not yet had to face any big trials of strength. That will not come until he begins to put forward legislation such as that envisaged in the party manifesto or until he has to face a challenge from the powerful governments in the 1980s.

The big question now is how the President handles the economy. Oil revenues next year are likely to be over \$20bn and might even be more following

However, it may well be found that the most useful role for officially-held gold is not in meeting private investment demand, but in easing some of the problems of official settlement. According to some rumours, the monetary authorities of some major oil producers have been substantial gold buyers. If this is the case, an important alternative possibility of financing their trading surpluses emerges. A proportion of gold settlement of their balances—essentially, a willingness to supply gold in an orderly way—would correct perhaps reduce the sums that would otherwise have to be intermediated through an international banking system whose capacity for recycling without limit is now widely questioned. It in any case seems irrational that the world's main surplus countries should continue to hold only a minute proportion of their reserves in gold, while some of the large debtors hold a high and rising proportion in this form.

Any proposal to mobilise officially held gold in any way is bound to arouse talk of "remonetisation"—indeed the French, who are urging that the gold content of the ECU should be raised, have used the word. This is likely to reawaken old theological debates and in no good cause. We have never been further from remonetising gold—a world, that is to say, in which money is backed by gold and gold has a stable monetary value.

## Sterile hoard

The issues are practical: whether it makes sense to hold a much-wanted asset in the form of a sterile and immobile hoard, very unequally distributed, or whether a carefully judged mobilisation of official holdings could help to calm some of the problems of currency instability, reserve diversification and trade imbalance which look so forbidding at present.

It is clearly possible for individual central banks to enter that market if they wish—and thus essentially to join in the speculative game. An internationally agreed approach to this participation would be vastly preferable, and stand a much better chance of helping stability rather than upsetting the applecart. Views at present differ widely: it is all the more urgent, then, to open the careful, practical discussions which might produce results.

WEST GERMANY enters the 1980s with a change at the top that has gone largely unnoticed abroad. Herr Helmut Schmidt, the Chancellor, remains in overall charge, but a new man has taken over as head of the Bundesbank, perhaps the country's most widely respected public institution. The new Governor, Herr Karl Otto Poehl, takes over from Dr. Otmar Emminger, who is retiring after having served as a director of the central bank since 1953, at the outset of the almost legendary German economic miracle. Those days are gone, yet much of the world will be looking to the new team with very high expectations.

Both Herr Schmidt and Herr Poehl will certainly do their best to reduce those expectations to what they believe to be a more realistic level—but they face a hard task. In the 1950s and 1960s there was still some truth to the claim that the Federal Republic was an economic giant but a political dwarf. In the 1970s this judgment could hardly be sustained in the face of developments like the Guadeloupe summit conference which West Germany attended as an equal partner with the United States, Britain and France. In the 1980s there seems to be no way for the Federal Republic's leaders to avoid showing a higher profile in world affairs.

Their country is much the strongest economically and militarily in western Europe, their central bank has the biggest reserves in the world and the Deutsche Mark is gaining ground, despite all the Germans have so far done to try to stop it as a reserve currency. Last, but not least, a big question mark hangs over the U.S. role as leader of the Western world, and the European Community has not progressed to the point where it can realise its potential political weight.

In sum there is a leadership vacuum in the West at a time when the problems to be faced are more complex than ever. It may well be that no country can fill it completely. But the Federal Republic now seems better placed to play a key role than any other.

The West Germans, on the whole, abhor the idea and advance many cogent reasons why their strength must not be underestimated. They say a top role for Germany would be resented and feared in many neighbouring countries where memories of the Nazi past are still strong. They point to Germany's highly exposed political and geographical position as a divided country in the centre of Europe. Even the economy, it is said, is not as strong as foreigners often suppose. West Germany must import almost all its oil and raw materials, the current account last year swung into deficit of DM 8.7bn, or £2.3bn in the first 11 months, as



Glyn Gamm  
Herr Karl Otto Poehl:  
guardian of an attractive  
reserve asset.

against a surplus of DM 14.6bn in Jan-Nov. 1978 for the first time since 1965—and those German companies whose export success compels admiration often have a peculiarly low profit-sales ratio by U.S. or even British standards and a very high proportion of borrowed capital.

That said, it is hard to deny that West Germany has overcome the economic problems of the 1970s better than almost any other western industrialised country of any size—and is going into the 1980s with a performance which most would envy. In the short run, the German economy is set to grow in real terms in 1980 by 2.5 per cent to 3 per cent after something over 4 per cent last year. The inflation rate should not rise above last year's average 4.5 per cent.

Naturally there are sectors like the motor industry which will not see in 1980 the kind of boom they have had for the last year or two. There are others like steel which struggled out of the red in 1979 but may well fall back into it again this year.

There have been belligerent noises at the start of the new wage round with the German metalworkers demanding an increase of somewhat over 10 per cent for 1980. But on the whole the briefest of glances at the economic situation of most major partners should reassure West Germans that relatively they are doing very well indeed.

There is a more important point, harder to illustrate. There appears to be a greater readiness to adapt quickly to changes in world demand among West German entrepreneurs than among many of their foreign competitors. Industrial

recovery is not as strong as foreigners often suppose. West Germany must import almost all its oil and raw materials, the current account last year swung into deficit of DM 8.7bn, or £2.3bn in the first 11 months, as

structures seem to be less ossified than elsewhere. The explanation given for this in Germany usually is to underline both the country's free trade principles (not wholly impeccable) and to stress that the Government is not normally given to saving lame ducks. Perhaps more important is the other side of the argument about Germany's paucity of raw materials and energy. Because this weakness exists, and because the domestic market is relatively restricted, West Germans have been forced to look abroad for the means to protect their interests and, indeed, their existence. This no doubt strikes an historical chord for the British. But the Germans seem to succeed well in the new battle for markets and supplies, not simply because their goods are well made and delivered on time, but because beyond the confines of Europe they have fewer prejudices to overcome from colonial days.

Ineluctably, these foreign interests and the clean bill as a non-colonialist have been drawing West Germany into new responsibilities which seem bound to be greater in the 1980s. What might once have passed for simple trading issues now raise complex political and financial problems demanding action by government, Bundesbank and the private business sector as well.

Take the developing world, which is important for the Federal Republic not just as a supplier of raw materials but as a growing market for new German products (and as a competitor in traditional sectors). When Herr Schmidt noted that the annual oil import bill of these countries has been roughly double the sum of the official development aid they receive, he is not only making a humanitarian point. He is also underlining the point that countries which are current and potential German markets are being driven ever deeper into debt—and that the ability of the international community to finance this without undue risk is limited.

At Bonn Government level, attention concentrates on how the inevitable increases in the oil price may be placed on a more ordered, regular basis—perhaps through a tripartite conference between the oil producing countries, the industrialised consuming states and the non-oil-producing developing world.

At the Bundesbank, concern focuses on the problems of debt financing—the relatively limited role of the International Monetary Fund (IMF) and how a greater volume of credit can be made available without either weakening the economic conditions on which the IMF lends, or overburdening the international financial markets.

Naturally the Germans are not the only ones to be mulling over these ideas. But they

## appear to combine in unique

manner a vital national need for

a solution to be found with the

weight and leadership to take

the initiative. To some extent

this has already happened in

other forums, for example Herr

Schmidt's pressure (with France)

for establishment of

the European Monetary System

(EMS), and his formulation of

key new proposals for the East-

West force reduction talks in

Vienna. In both cases the

German role could be partly

concealed as international—or

at least bilateral—action. In

the 1980s the real source of

stimulus is likely to become

clearer.

The same applies to the

Bundesbank. The central bank

would certainly deny that in

1973 it actually foisted high

interest rates on other Euro-

pean countries. But at least it

can be said that the Bundes-

bank raised its own rates to

the level it felt necessary to curb

domestic inflation, and that

other European central banks

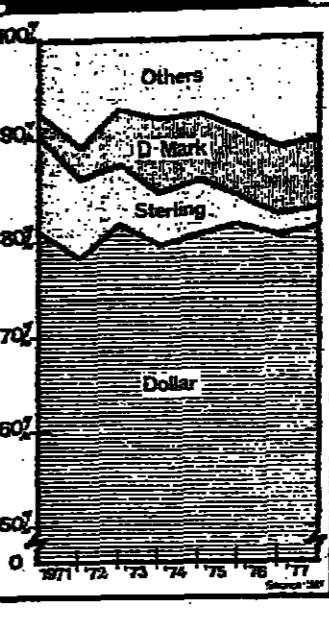
had very little option but to

follow suit.

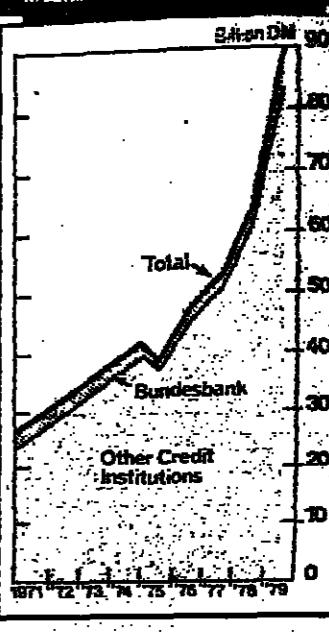
Naturally there were grumblings that the West German action was helping to drive the economies of the industrialised world into recession.

The Germans say they draw attention to that passage of the communiqué of the western economic summit conference in London (inserted at the particular insistence of Herr Schmidt) that inflation is not a cure for unemployment but one of its basic causes. The Germans say they interpret this as meaning that price stability and therefore economic growth

FOREIGN EXCHANGE RESERVES OF 76 LEADING CENTRAL BANKS



DM DEPOSITS OF NON-RESIDENTS IN GERMAN CREDIT INSTITUTIONS



in real terms—begins at home. Their partners may fairly have cause to feel it begins instead with interest rate decisions in Frankfurt.

Herr Poehl is not only in charge of one of the most influential of all central banks—and the one which is certainly the most independent of its own government. Whether he likes it or not he will be

guardian of a currency whose consistent rise in value and attraction as a reserve asset seems to mirror West Germany's own growing role in the world.

The Bundesbank has already assembled every conceivable reason why an increasing Deutsche Mark reserve role is in the interests of neither the Federal Republic nor the world.

Many of the arguments seem convincing—but have not prevented the Deutsche Mark rising to take a share of more than 11 per cent in the foreign exchange reserves (excluding gold holdings) of non-German monetary authorities at the end of 1978.

The process seems bound to continue—and might become very hard to control if the Bundesbank itself does not seek to force the pace on creation of suitable alternative reserve assets. On the one hand that seems to imply development of the role of special drawing rights (SDRs) and creation of the much-discussed Substitution Account in the IMF—albeit a partial solution. On the other it means readiness to push ahead with the second stage of the EMS—involving creation of a European monetary fund and development of the European Currency Unit (ECU).

Implementation of this stage in any case seems bound to be delayed until after the French Presidential election in 1981.

But a lot of work can be done on the problem in the meantime—and the Bundesbank's influence will be crucial.

In one sense Herr Poehl is in an even stronger position than Herr Schmidt. He is not subject to general elections, and could still be head of the Bundesbank in the 1990s. That appears to be a strong guarantee of continuity in central bank policy. But by the autumn of 1980 it is possible—that not very likely—that Herr Schmidt may have been replaced as Chancellor by Herr Franz Josef Strauss, the ebullient conservative leader from Bavaria. That could mean an even more assertive role for the Federal Republic in international affairs—for better or worse.

## MEN AND MATTERS

## Finding a new place to land



# A year's grace for Talbot in Britain

By ARTHUR SMITH, Midlands Correspondent

**MR GEORGE TURNBULL**, a former Managing Director of British Leyland who has twice sought approaches to run the company since it came under state control, believes that his Talbot UK workforce is capable of a 25 per cent improvement in productivity.

Mr Turnbull was the surprise recruit announced just 12 months ago by PSA Peugeot Citroën to head the UK operation of the recently-acquired business of Chrysler Europe. He joined the company in April after winding up his contract with Iran National, the largest producer of cars in that troubled country.

Chrysler UK renamed Talbot from January 1 has about 22,000 workers compared with BL's 130,000 but there are interesting parallels between the two companies. Both face the problem of motivating the workforce and raising productivity dramatically merely to maintain the companies in their present form. Sir Michael Edwards, BL's chairman, has won overwhelming support in a ballot of his workforce for plant closures and redundancies but negotiations have still to be completed on an incentive scheme which he said 18 months ago was crucial to the survival of the company.

The Talbot incentive scheme is already operating and yielding additional earnings of up to £60 a week—but the price paid for union agreement was the company's longest strike in Coventry and a total stoppage of car production. The 2,000 workers at Ryton who assemble the Alpine model walked out at the end of June for 14 weeks in protest against the management's insistence that it could afford a pay increase of only 5 per cent plus the self-financing incentive scheme. The 3,100 manual employees at the nearby Stoke engine plant held

out for 15 weeks before agreeing to the company's terms.

Mr Turnbull makes clear that Talbot UK has only 12 months to prove that it can move from being a heavy loss-maker into profit. Losses in the first six months of 1979 totalled £17.43m and the effect of the subsequent prolonged strikes is likely to push the deficit for last year close to £40m. That compares with losses of £20.2m in 1978, £21.5m in 1977 and £43m in 1976. Production in 1979 amounted to 156,347 cars completed and at the same time 17,778 trucks were produced.

Mr Turnbull says: "I think we have really got this year to show we can climb back into the black or at least come near the black or at least come to a break even. I feel the enthusiasm is there and the mood is right to achieve our targets."

In much the same way as Sir Michael Edwards has put his workforce on trial for good behaviour under the threat that lost production will mean abandoning the recovery programme, Mr. Turnbull can exercise similar pressure. While Sir Michael demands improved performance to justify new investment to a sceptical Conservative Government, Mr.

Turnbull can point to the commercial logic exercised by the French proprietors of Talbot Europe. He warned workers at Ryton that continuation of the strike could mean the final closure of the plant within weeks. But he rejects the suggestion that Talbot UK is marginal to PSA. But the economies of scale demanded by the multinational motor industry mean that capital intensive components such as gearboxes and engines, will inevitably be standardised and supplied principally from France. The value of operations such as Talbot UK is to offer assembly facilities which are

out for 15 weeks before agreeing to the company's terms.

the black, and that view has not changed. Our understanding was that the company would be managed from the UK not France," says Mr. Turnbull.

"If we can improve our productivity and efficiency we can attract more investment. If we do not, M. Parayre will not be able to persuade his French colleagues to invest. That is the message I have conveyed to all our plants."

Mr. Turnbull is a member of the five-man directorate responsible for day-to-day management of Talbot Europe. The chief executives of Talbot Spain and Talbot France are also members. In Spain more than 15,000 Talbot workers are employed in the manufacture of cars, trucks and tractors. The French company is by far the largest with some ten plants and 40,000 workers.

"We have equal responsibility and authority in the eyes of the PSA directors," Mr. Turnbull says. But the five members adopt a European rather than a national view of strategy, each taking overall responsibility for certain management functions. M. François Perrin-Pelletier, President of Talbot Europe, is responsible for the public image of the company and finance. Mr. Turnbull spends on average one day a week at the Paris headquarters and has charge of sales of all products outside Europe.

Talbot Europe, like Peugeot with its 103,000 workers and Citroën with its 82,000 employees, operates as a completely separate company under the control of PSA. But the economies of scale demanded by the multinational motor industry mean that capital intensive components such as gearboxes and engines, will inevitably be standardised and supplied principally from France. The value of operations such as Talbot UK is to offer assembly facilities which are

both near to the point of sale and geared to local styling and requirements.

Mr. Turnbull argues that though the chain of responsibility from Talbot UK to the PSA directive might appear long, in practice relations are close and that he has regular contact with the top level directors. But he points out that Talbot UK will not finalise its plans until it is clear whether productivity improvements are forthcoming. "I am very much more confident that we shall be successful. A 25 per cent productivity improvement is still within our grasp," he says.

There can be no mistaking the bitterness of workers at both Ryton and Stoke at being "starved into submission" during the recent strikes, in the words of their senior shop stewards. But subsequent negotiations with the trade unions on changed working practices, greater flexibility in the use of labour and reduced manning levels appear to have been successful.

## Leadership

Managers report that the morale of the workforce is good to very good, and on my latest tour of the plants I found a constructive and enthusiastic approach to the incentive scheme," Mr. Turnbull says.

Mr. Turnbull has strong views about the need for leadership. "I have never been an advocate of worker participation. Ask six people and you will get at least six different answers. Management is paid to manage and to lead." But after the State rescue negotiated in late 1975, the British company experimented with various forms of "employee communication", involving the issue of company bulletins, quarterly conferences of managers and workers to examine policy, and the encouragement of trade

stewards. This will be management information conveyed by the management. Shop stewards will have the chance to ask questions. Everyone will be given the opportunity to speak."

Mr. Turnbull believes that considerable frustration has been caused particularly among middle management, because senior shop stewards were often the first to know about company policy. He rejects the criticism that his ideas are merely "fashionable" rather than likely to make a significant difference to industrial relations. "In my British Leyland days I introduced briefing groups at Austin-Morris. It is a style of management very appropriate to conditions in British industry. Management must be involved. The management structure, like a stick of Blackpool rock, might be broken at any point but it should still convey the same message."

Mr. Turnbull has reorganised the management structure to

push more responsibility and

the encouragement of trade

ground of fact that had never been far away since the Medical Research Council endorsed the thesis that the cause of lung cancer had been found, complete and at one go, by sending out a postal questionnaire to doctors on their smoking habits, and since the British tobacco companies accepted meekly that they lived by selling a deadly poison, but kept on selling it.

Second, the tobacco companies might be taken before a judge and jury—after finding scientists willing to be cross-examined by these hair-splitting lawyers.

Your correspondent also says,

about New Smoking Material,

that "the one serious attempt

.. to introduce a safer cigarette

was killed by ASH."

The companies (Imperial and ICI) keep tight lipped to outsiders and maintain that their motivation was entirely commercial, but no doubt there was an admixture of altruism, company pride and a hope of appeasing their tormentors.

What seems to have happened

was this. They started off with some reasonable assumptions—that they could depend on the goodwill of the authorities that the health hazards of smoking were established scientifically beyond question, and that experience had shown that when drug firm chemists were given a clear remit to find the chemical that best satisfied some test whose technique and significance was also given, then usually with skill and patience that chemical would be discovered.

Only later did they realise the appalling difficulties of the problem. They had to satisfy a Government appointed advisory committee of the suitability of the resultant product.

They had to identify and keep the unknown addictive factor that made people smoke—otherwise the public would not buy.

They had to identify, isolate and eliminate the unknown factor that caused cancer.

They had to identify, isolate and eliminate the unknown factors that caused heart attacks, atherosomatous diseases, thrombosis and bronchitis, each acting through unknown pathways among unknown pathology.

To achieve this they were

given only some garbled statistics that many competent people have found incredible, and some unreliable, competing and cumbersome tests for carcinogenicity but not for the causes of the other diseases. They had to cope with a monitoring committee—the Hunter Committee—who seemed to have been as bewildered as themselves, perhaps more so, and also with another Government appointment, the Health Education Council, who, with all the futility of their kind, were not to be satisfied with anything less than a guaranteed, completely safe cigarette.

In the end, after delay and recrimination, a cigarette with 20 per cent New Smoking Material was marketed, and on which the Government refused to give relief from excise duty.

The public did not see why it

should pay full price for a cigarette that contained only 80 per cent tobacco and the whole exercise was a flop. The companies withdrew in what with non-corporate mortals would be called the hurt. They had been asked to solve the cancer problem, the heart problem and most of the artery problem, and had done their best and had spent £100m of their shareholders' money. They had failed but felt that they deserved sympathy for trying.

And so, for practical purposes, the anti-smoking campaign ended with the back-

Commons, and certainly not the Press who are supposed to protect us from Establishment hubub but clearly not.

J. C. Lees

9, Panha, Dysart, Fife.

authority down to plant level. Policy is still formulated at the centre, but the director at each of the seven plants now has day-to-day responsibility for the full range of functions from finance to industrial relations. The slimming down of the headquarters staff created about 200 redundancies.

The major uncertainty for Talbot this year is the future of its contract worth more than £100m a year, to supply car kits to Iran. Manufacture of the components accounts for 40 per cent of the workload at the Stoke engine factory and Iran's political troubles early last year led to protracted lay-offs and short-time working.

The process will be initiated by Mr. Turnbull and his executive five directors who will discuss issues such as production schedules, quality, productivity and finance. Briefing sessions will then continue down through the management structure with individual foremen addressing groups of perhaps 20 workers.

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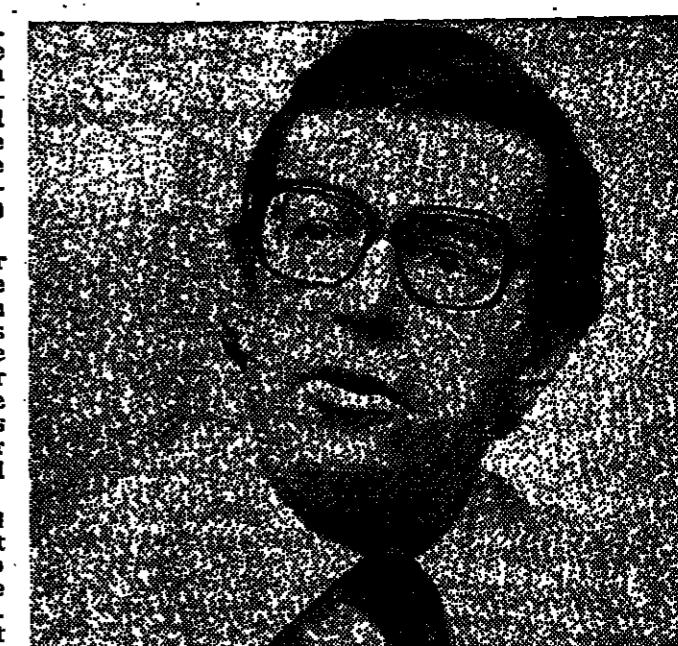
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Freddie Mansfield: a new management style.

increase the scale of components manufactured.

Mr. Turnbull insists there is

a "bright future" for the

Dunstable factory where a

£28.5m investment to introduce

a new Dodge 50 series light

truck has recently been com-

pleted. Another £4.5m has

been spent on a new paint shop.

Plans announced nearly two

years ago to build a plant in

Iran to assemble the Peugeot

305 have been shelved.

In the longer term Stoke,

which supplies engines and

components for the UK

assembly operations will be

able to find new work to reduce its

dependence upon the Iranian

order. Mr. Turnbull sees some

potential on the truck side

where PSA is keen to develop

its Dodge commercial vehicle

activities in the UK and Spain.

Talks were announced last

September between Dodge and

DAF trucks to investigate the

possibility of co-operation to

hardly be overestimated.

workers rejected a shop stewards' call for industrial action in protest at the sackings.

But it is the Ryton plant in

Coventry that seems under more

immediate threat unless it can

consistently achieve output

targets. The company said

during the recent strike that

productivity was as much as 30

per cent lower than at Poissy.

He is also confident about

prospects for the car plant at

Linwood in Scotland, where the

Avenger and Sunbeam models

are assembled. More to the

point Poissy, which can produce

in one shift as many cars as

Ryton does in a week, is

currently operating with spare

capacity.

Mr. Turnbull insists that he

did not join Talbot to close

plants and is determined to

make sure that all UK capacity

is fully utilised within the next

three to four years. But the

size of his task in raising UK

productivity to continental

levels merely to maintain the

company at its present size can</p

Companies and Markets

## Reshaping costs depress Electronic Rentals

AS IN THE second six months of 1978/79, the pre-tax profit performance of Electronic Rentals Group was depressed in the first half of the current year by integration and rationalisation costs related to the acquisition of television rental assets from British Relay Wireless and Television.

Profit for the half year to September 30, 1979, fell from £3.71m to £5.61m, after exceptional costs of £3.47m, against £17.000, though turnover advanced £31m to £87m.

Tax little changed at £815,000 (£832,000), left stated earnings per 25p share down 0.7p at 4.8p after an extraordinary debit of £2.67m (£62,000 credit).

However the net interim dividend is effectively raised from 1.165p to 1.167p and the Board still intends to pay a final to keep the total in line with the £1.567p gross, or increased capital forecast in last year's annual report.

Last year the company paid a net total equivalent to 3,003p from profits which were a record £14.71m (£13.7m) despite exceptional costs of £3.45m (£308,000). The extraordinary item at half-time comprises mainly good-

### HIGHLIGHTS

The Lex column takes a look at the developing turmoil in the gold and currency markets. On the companies front Electronic Rentals produces some disappointing half-time figures showing a fall in pre-tax profits from £8.7m to £5.6m. Exceptional costs of reorganising British Relay Wireless are largely to blame. Fodens' half-time outcome is far from impressive. The profit and loss account has collapsed into the red, though the company blames the engineering strike and profits, it says, are on the way. On the inside pages there is a comment on the Howden Group's figures.

will arising from the consolidation of the previously associated Australian television rental operation which has been written off according to the group's accounting policy.

The trading surplus was ahead at £36.67m (£23.31m) before depreciation and interest sharply up from £14.43m to £7.58m.

A divisional analysis of turnover and the £9.08m (£8.88m) profit before exceptional credit shown in 1978/79 UK results (£6.055m (£22.92m)) and £8.966 (£8.005); overseas rentals £9.968 (£3.326); and £8.927 (£3.344), reflecting £1.171 (£1.131), camping and leisure, in-

See Lex

WITH EXPECTATIONS of a break-even position dashed by the engineering strike and high interest rates, commercial vehicle builder Fodens sustained pre-tax losses of £1.73m in the 28 weeks to October 13, 1979, compared with a profit of £88,000.

But the result should not be taken as indicative of underlying progress, say the directors. Since the strike the company has been operating profitably, and they expect it to continue to do so, although second half achievements are unlikely to balance the loss now reported.

Last year there was a pre-tax deficit of £562,000 following second-half losses of £60,000.

Although turnover advanced from £23.22m to £28.65m, there was a trading loss of £757,000 (£708,000 profit). Interest charges rose sharply from £611,000 to £668,000, but there was again no tax charge.

The engineering strike took the company to the limit of its financial resources, say the directors, but it was just able to pull through, and the position is now easing due to increased deliveries and the closing down of gearbox manufacture.

Order books are good and production steadily increasing, they add, and the company's share of the UK vehicle market improving.

After minorities' losses of £60,000 (£22,000), an exchange deficit of £27,000 (£8,000) and an extraordinary debit of £93,000 (ad), the attributable loss emerges at £1.73m, compared with a profit of £112,000.

The stated loss per 50p share, before the exchange deficit and extraordinary debit, is 8.1p (0.4p earnings).

In his annual statement, Mr. L. J. Tolley, the chairman, described last year's result as very disappointing. Main factors contributing to the loss were a severe slow-down in Middle East exports and a shortfall in specialised vehicle sales before its new range. High interest and losses in South Africa, coupled with the transport strike, prevented an expected second half improvement.

### DIVIDENDS ANNOUNCED

	Current	Date	Corre-	Total
	payment	of spending	div.	last
		year		year
Birmingham Pallet	2.5	March 3	4.25	3.5
Electronic Rentals	1.17	Feb. 28	1.12	—
Howden Group	1.33		1.33	3.01
KCA International	1.17	Feb. 15	0.3	1
F. H. Tomkins	0.56	April 1	0.5	1.15

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J.P. Morgan &amp; Co.

## NEW LIFE BUSINESS

**Norwich Union life and pensions sales up 19%**

**AN INCREASE** of 19 per cent in worldwide sales of life and pensions business last year is reported by the Norwich Union Insurance Group. New annual premiums improved from £53m to £60m, while sums assured advanced from £2.38bn to £2.75bn.

On UK business, new annual premiums for ordinary life business were 12 per cent higher at £20.4m, while £18.2m in 1978 Business in connection with mortgages repayment improved, boosted by the company's involvement in the top-up mortgage market.

New annual premiums for pensions rose by 29 per cent from £24m to £31.10m. Sales of executive and self-employed pensions were buoyant. Annual premiums of executive pensions increased by over 30 per cent from £2.67m to £3.8m and self-employed by 22 per cent from £1.7m to £2.1m.

However, single premium business was lower last year at £31m against £35.5m in 1978. The decline came entirely from a drop in linked bond sales which fell from £18.9m to £14.7m.

Single premium executive pensions rose by 20 per cent from £4.1m per £1,000 to £4.8m per £1,000 of sum assured and attaching bonuses. For policies issued before 1965, the rate for endowments is improved from £55 per £1,000 to £52.50 per £1,000 of sum assured.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not given as to whether dividends "are intended or final". The date-divisions shown below are based mainly on last year's timetable.

## TODAY

Interim—  
S. Pensions  
Future Dates

Interim—  
Group Investors  
Heron Motor  
Robinson  
Holds  
Samuel (H.)  
Grange Trust  
Lowe (Robert H.)

Jan. 15  
Jan. 11  
Jan. 9  
Jan. 7

£1,000 of the sum assured, and from £60 to £72.50 per £1,000 for whole life policies.

The special bonus—the fourth in 16 years—applies to policies taken out before 1976, and varies from £10 to £430 per £1,000 sum assured depending on how long the policy has been in force.

The special bonus represents a capitalisation of part of the terminal bonus paid when the policy matures or becomes a death claim. Terminal bonuses will continue to be paid, but on a lower scale than previously.

The company has also increased its bonuses on pension policies, and these will also receive the special bonus.

Commenting on the bonus changes, Mr. Victor Hughe, general manager and Actuary of Norwich Union Life, stated that the company had continued to invest in gilts at yields higher than expected, while the growth in equity dividends and property rents had been higher than assumed.

Investment income had doubled in the past four years and for many years the fund had a high proportion of its investments in equities and property. The flexible bonus system enabled the company to share the benefits more fairly among policyholders.

**Good year for Albany Life**

An extremely successful year for new business is reported by Albany Life Assurance Company, a wholly-owned subsidiary of American General Group. New annual premiums advanced by over 50 per cent from £2.77m to £4.26m.

The company's linked life market had a successful year for regular, premium, business, although this still remains com-

paratively small. Annual premiums double from £222,000 to £382,000 boosted by the launch of the new maximum investment plan.

Substantial increases in the reversionary bonus rates for 1979 are announced. In addition the company is making a special bonus payment for the year.

On UK life policies the reversionary bonus rate is being lifted from £11 per £1,000 to £13 per £1,000 of the sum assured and attaching bonuses. For policies issued before 1965, the rate for endowments is improved from £55 per £1,000 to £52.50 per £1,000 of sum assured.

Over half the new money received in 1979 was invested in the fixed-interest funds, with a further one-quarter in equities.

Property accounted for 11 per cent and guaranteed money a further 10 per cent. About 60 per cent of the business in 1979 came from insurance brokers, the remainder from direct selling.

**SCOTTISH LIFE**

The Scottish Life Assurance Company recorded a 6 per cent

improvement last year in new annual premium business from £8.6m to £10.2m. Ordinary life business improved marginally from £3.4m to £3.5m, as did individual pension business from £700,000 to £800,000. Group pensions business rose 7 per cent from £5.5m to £5.9m.

The company was disappointed with its single premium business in 1979 which declined by over 20 per cent from £1.5m to £9m. Ordinary life business was £2.2m against £2.7m, while group single premiums fell from £6.2m to £5.5m. But individual pension arrangements showed strong growth from £1.8m to £3.3m.

Net new sums assured rose by 9 per cent from £33.8m to £37.0m.

**BIDS AND DEALS****Fairey moves back into Europe with £0.9m Dutch acquisition**

Fairey Holdings, owned by the National Enterprise Board, is buying a small Dutch filter company in its first move into Europe since problems in Belgium led it into receivership two years ago.

It is paying \$1m (£900,000) cash for Arcof By of Archem, the low pressure filter-making subsidiary of Chronicalor American Corporation of St. Louis.

Mr. Kenneth Bacon, Fairey's group chief executive, said the purchase of Arcof, which has a turnover of around £2.5m, was part of Fairey's general strategy of expanding in the U.S. and Europe.

Fairey said last month that it planned to open up in the U.S. and Mr. Bacon said the opportunity to purchase Arcof arose during the search for acquisitions in America.

"Our strategy is to build up our activities overseas," he said. The Arcof industrial filter range will complement that of Fairey Filtration, and the Dutch company Dito Sama—with the intention of acquiring a controlling interest within the next 18 months.

Fairey, which began manufacturing commercial dishwashing systems in 1980, now also makes and markets machines for the food service industry. It has a turnover of \$16m. Dito Sama makes a range of kitchen machines.

The two companies have had trading links with Crypto-Peopleless for some time.

**DALGETY CONTROLS****9.4% OF SPILLERS**

Dalgety announces that acceptance of its offer for Spillers, the holder of 9.7 per cent of the preference shares. Dalgety now controls 9.4 per cent of the ordinary capital.

Statutory notices will be despatched in due course to enable Dalgety to acquire compulsorily the remaining shares.

**THORN EXPANSION**

Thorn Electrical Industries has developed its overseas catering equipment interests with the expansion in the U.S. and France of Crypto-Peopleless, its Birmingham-based subsidiary which makes commercial food processing and glass and dish washing equipment.

Crypto-Peopleless has bought G. Blakeslee Company of Chicago, and Toronto and a 50 per cent shareholding in the French company Dito Sama—with the intention of acquiring a controlling interest within the next 18 months.

Blakeslee, which began manufacturing commercial dishwashing systems in 1980, now also makes and markets machines for the food service industry. It has a turnover of \$16m. Dito Sama makes a range of kitchen machines.

The two companies have had trading links with Crypto-Peopleless for some time.

**MILTON TIMBER TO BUY J. R. LUCEY**

New Milton Timber and Tracing, a subsidiary of Cawdwell

Holdings, will be acquired by the chairman, Mr. David Harrison.

Harrison Cowley (Holdings) is the parent company of the largest UK advertising group outside London. Forecast sales for the 1980 year are £16m—equating with grossed up billings of £19m—with a projected profit before tax of not less than £7.25m.

He said that Fairey's 1979 figures would be out in a month or so. "While declining to indicate what they might be, the 1978 pre-tax profit was £5.5m," he said. "We had another satisfactory year." It has been assumed that Fairey will form

a joint deal with the Industrial and Commercial Finance Corporation and Estate Duties Investment Trust (EDITH), 35 per cent of the equity of Mann and Son, London (Holdings) has been sold by the family trust for tax planning purposes.

Total value of the transaction is £787,500 equally shared between ICFC and EDITH.

The Mann Group, with a turnover of £17.8m last year, is a major supplier of cars and components for BL, Ford and General Motors and also operates container and trailer services.

EDITH purchases minority stakes in unlisted companies, enabling shareholders to raise sufficient cash to meet tax and other personal liabilities without having to sell control.

ICFC is the major source of long term finance for the small and medium-sized UK company.

**MANOR NATIONAL AND CGSB**

The offer by Manor National Group Motors for CGSB Holdings has been declared unconditional. Acceptances have been received in respect of all 63,000 preference shares and 91.7 per cent of ordinary shares. The ordinary offer remains open until further notice.

A resolution concerning the reorganisation of CGSB's capital was approved at the EGM.

**BANK RETURN**

**BANKING DEPARTMENT**

**ASSETS**  
Government Securities  
Advances & Other Accounts  
Premises Equipment & Other Assets  
Motor Vehicles  
Other Assets

£1,672,549,324  
1,701,437,621  
241,668,559  
26,033,103  
261,627

+ 161,865,000  
+ 5,245,175  
+ 83,634,511  
+ 3,603,250  
— 5,004

£1,688,410,326  
1,706,172,621  
246,302,559  
26,637,103  
261,627

+ 127,876,326  
+ 124,887,610  
+ 26,000,000

£1,716,287,652  
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## NOTICE OF REDEMPTION

EUROPEAN COAL AND STEEL COMMUNITY (E.C.S.C.)

U.S.\$50,000,000 - 7% - 1974/89

The Commission of the European Communities informs herewith the bearers of Bonds that a selection by lot for a principal amount of U.S.\$4,500,000 has been made for redemption in the presence of a Notary Public on 12th December, 1979, at the Chase Manhattan Bank N.A., New York.

Numbers of Bonds selected by lot:-

8	9	15	21	29	37	43	65	79	82
92	98	104	220	238	242	270	271	300	307
325	332	336	352	364	365	387	388		
421	446	495	500	509	510	531	547	563	568
552	607	647	654	658	668	683	698	716	728
729	748	754	765	770	781	789	803	818	821
880	887	916	917	932	936	943	978	981	982
1018	1020	1030	1043	1043	1052	1052	1052	1052	1052
1077	1101	1105	1132	1133	1140	1149	1157	1176	1176
1180	1181	1205	1224	1233	1238	1242	1251	1254	1254
1252	1253	1254	1255	1256	1266	1302	1312	1324	1324
1353	1354	1355	1356	1374	1375	1419	1430	1448	1458
1455	1456	1450	1491	1495	1504	1511	1513	1517	1517
1521	1525	1545	1559	1570	1583	1594	1602	1628	1644
1682	1721	1728	1743	1755	1769	1787	1793	1805	1805
1817	1819	1840	1846	1850	1852	1871	1872	1874	1874
1875	1882	1890	1898	1900	1907	1910	1911	1913	1914
1917	1930	1936	1938	1938	1981	1987	2005	2010	2014
2021	2026	2040	2063	2073	2087	2101	2104		
2151	2161	2200	2230	2237	2250	2259	2267	2269	
2272	2292	2293	2300	2316	2320	2321	2323	2326	2326
2360	2361	2369	2376	2388	2404	2404	2410	2410	2410
2418	2423	2440	2451	2453	2465	2468	2511	2521	2521
2525	2535	2539	2540	2550	2557	2561	2584	2584	2584
2618	2621	2643	2651	2657	2672	2674	2675	2675	2675
2686	2703	2729	2740	2753	2767	2775	2780	2780	2780
2815	2824	2847	2849	2859	2867	2880	2892	2892	2892
2913	2917	2920	2926	2945	2954	2964	2974	2974	2974
3002	3021	3022	3030	3039	3061	3081	3083	3095	3095
3110	3125	3130	3159	3172	3188	3203	3205	3205	3205
3209	3211	3272	3273	3279	3289	3321	3321	3321	3321
3249	3263	3395	3397	3408	3432	3436	3436	3436	3436
3461	3473	3483	3485	3495	3515	3517	3517	3517	3517
3541	3543	3548	3573	3578	3602	3602	3602	3602	3602
3619	3645	3652	3674	3678	3682	3694	3694	3694	3694
3708	3708	3710	3718	3730	3737	3756	3768	3768	3768
3801	3802	3814	3815	3820	3842	3875	3879	3897	3897
3923	3929	3930	3937	3944	3954	3965	3975	3985	3985
4081	4087	4075	4084	4094	4104	4150	4150	4150	4150
4171	4175	4176	4177	4178	4179	4180	4180	4180	4180
4204	4205	4209	4210	4211	4212	4213	4213	4213	4213
4225	4226	4231	4232	4233	4234	4235	4235	4235	4235
4253	4257	4265	4266	4267	4268	4269	4269	4269	4269
4516	4517	4527	4537	4547	4557	4567	4567	4567	4567
4529	4531	4537	4547	4557	4567	4577	4577	4577	4577
4578	4600	4645	4656	4666	4676	4686	4686	4686	4686
4600	4601	4607	4617	4627	4637	4647	4647	4647	4647
4655	4656	4661	4671	4681	4691	4701	4701	4701	4701
4715	4716	4726	4736	4746	4756	4766	4766	4766	4766
4742	4743	4753	4763	4773	4783	4793	4793	4793	4793
4787	4792	4802	4812	4822	4832	4842	4842	4842	4842
4825	4826	4836	4846	4856	4866	4876	4876	4876	4876
4872	4873	4883	4893	4903	4913	4923	4923	4923	4923
4901	4902	4912	4922	4932	4942	4952	4952	4952	4952
4951	4952	4962	4972	4982	4992	5002	5002	5002	5002
5003	5004	5014	5024	5034	5044	5054	5054	5054	5054
5051	5052	5062	5072	5082	5092	5102	5102	5102	5102
5100	5101	5110	5119	5129	5139	5149	5149	5149	5149
5253	5257	5275	5278	5285	5295	5305	5305	5305	5305
5365	5366	5367	5368	5369	5370	5370	5370	5370	5370
5616	5627	5638	5648	5658	5668	5678	5688	5688	5688
5659	5707	5711	5738	5753	5768	5783	5798	5813	5813
5770	5774	5787	5798	5811	5821	5836	5851	5866	5866
5810	5811	5821	5831	5841	5851	5861	5876	5891	5891
5855	5859	5863	5871	5881	5891	5901	5916	5931	5931
5918	5920	5927	5934	5941	5948	5955	5962	5971	5971
5957	5961	5964	5970	5976	5982	5988	5994	6000	6000
6085	6087	6093	6098	6103	6108	6113	6118	6123	6123
6128	6167	6174	6178	6186	6198	6201	6205	6219	6219
6235	6236	6245	6258	6268	6270	6272	6274	6276	6276
6330	6331	6342	6343	6345	6347	6349	6351	6353	6353
6429	6427	6429	6446	6449	6450	6451	6452	6453	6453
6478	6507	6511	6519	6526	6536	6546	6556	6566	6566
6566	6566	6574	6583	6595	6606	6614	6624	6634	6634
6781	6785	6795	6805	6814	6824	6834	6844	6854	6854
6851	6852	6858	6863	6871	6878	6886	6894	6902	6902
6957	6958	6963	6968	6974	6980	6986	6992	6998	6998
7038	7044	7050							

## CURRENCIES, MONEY and GOLD

## Support for \$

The dollar finished only slightly weaker against most currencies in general thanks to intervention by central banks in the foreign exchange market yesterday.

During the morning the U.S. currency plunged to a record low of DM 1.6890 against the D-mark but was then pushed up by the German Bundesbank with the U.S. Federal Reserve taking over to assist the dollar in the afternoon. It closed at DM 1.7105, compared with DM 1.7130 on Wednesday, and was also slightly down in terms of the Swiss franc at SFr 1.5710, compared with SFr 1.5770 previously. In early trading the dollar fell to SFr 1.5615 but picked up on support from the Swiss National Bank. According to the Bank of England the dollar's trade-weighted index fell to 845 from 846.

The Bank of England may have also intervened to assist the dollar, pushing those to a high point of 82.2500-2.2405 in the morning. After opening at 82.2450-2.2455, the U.S. unit improved as the pound fell to 82.2380-2.2390 in the afternoon, and closed at 82.2385-2.2405, a fall of 20 points on the day. Sterling's trade-weighted index on Bank of England figures, rose to 70.5 from 70.2 after starting at 70.3 at noon and 70.6 in the morning.

**NEW YORK**—The Federal Reserve intervened to support the dollar in the face of growing international tension between Afghanistan and Iran. The U.S. currency was quoted at DM 1.7050 in early trading as central banks endeavoured to keep the dollar above DM 1.70, but by mid-day had recovered slightly to DM 1.71. Heavy selling of dollars in order to buy gold was a probable reason for the pressure on the U.S. currency.

**MILAN**—The dollar fell to its lowest level for 14 months when

it was fixed at L795.35 against the lira, compared with L801.20 previously. During the morning the U.S. currency touched L797. Sterling was firm at the fixing, rising to L1.7930 from L1.785.20, while members of the European Monetary System also gained ground against the lira.

**FRANKFURT**—The Bundesbank intervened to support the dollar when it fell below DM 1.70 during lively morning trading. The German authorities and Swiss National Bank probably gave heavy support to the U.S. currency, although trading tended to calm when it was announced that the Bundesbank had bought \$30m at the fixing. The dollar was fixed at a record low of DM 1.7065 on Wednesday, and a previous record of DM 1.7076 set on December 3, 1978. Events in the Middle East, including the Soviet invasion of Afghanistan, has led to a general mistrust of currencies and a rush into gold, while economic factors have been left on the sidelines. The dollar appears to have been hardest hit because of its role as a reserve currency, with Middle East operators reported to be large buyers of gold. Sterling was firm at the fixing, rising to DM 3.8230 from DM 3.8190, but members of the European Monetary System declined.

**PARIS**—The dollar fell below 4 francs in early trading, but recovered slightly to be fixed at FF 4.0075 on Wednesday. Sterling was firm and was fixed at FF 9.9045, compared with FF 9.8975 previously. Within the EMS the D-mark strengthened to FF 2.2470, while the Belgian franc—weakest member of the system—was little changed at FF 14.48 per 100 Belgian francs, compared with FF 14.42.

**Changes are for ECU, otherwise positive change denotes a weak currency. Adjustment calculated by Financial Times.**

## EMS EUROPEAN CURRENCY UNIT RATES

	Currency	% change against ECU January 3	% change from central rate	adjusted for divergence	Divergence limit %
Belgian Franc	40.3504	+1.41	+1.41	+1.53	
Danish Krone	7.72205	+0.24	+0.24	+0.24	
German D-Mark	5.82028	-0.16	-0.16	+1.12	
French Franc	2.47482	-0.01	-0.01	+0.01	
Dutch Guilder	0.67284	+0.67	+0.67	+1.06	
Irish Punt	0.688201	+0.67	+0.67	+1.06	
Italian Lira	115.739	+0.32	+0.32	+0.32	

Changes are for ECU, otherwise positive change denotes a weak currency. Adjustment calculated by Financial Times.

## EXCHANGE CROSS RATES

Jan. 3	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc	Notes Rates	
											£	\$
Argentine Peso	5626-3846	1,620-1,620	Austria	27.35-27.60							64.05-64.55	
Australian Dollar	2.0200-2.0220	0.9010-0.9030	Belgium	1.10-1.12							1.10-1.12	
Canadian Dollar	0.8400-0.8420	0.7600-0.7620	Bulgaria	8.97-9.02							3.82-3.84	
Egyptian Pound	5.26-5.37	4.74-4.85	Denmark	1.75-1.80							1.75-1.80	
French Franc	1.0384-1.0505	1.0584-1.0605	Germany	57.87-58.02							1.75-1.80	
Austrian Schillings	12.50-12.65	1.20-1.22	Hong Kong	1.755-1.760							1.755-1.760	
Belgian Franc	50.7857	40.2125	Iceland	1.10-1.11							1.10-1.11	
Danish Krone	7.04584	7.72413	Switzerland	1.52-1.54							1.52-1.54	
Dansk	1.20-1.22	1.20-1.22	Yugoslavia	1.00-1.00							1.00-1.00	
French Franc	5.030316	5.81135	Yugoslavia	1.25-1.26							1.25-1.26	
Lira	105.781	115.51	Yuan	1.25-1.26							1.25-1.26	
Yen	124.129	124.129	Yuan	1.25-1.26							1.25-1.26	
Spanish Pta.	2.87-2.88	2.85-2.86	Yuan	1.25-1.26							1.25-1.26	
Swedish Kr.	5.67387	5.957688	Yuan	1.25-1.26							1.25-1.26	
Swiss Fr.	2.28923	2.28923	Yuan	1.25-1.26							1.25-1.26	

## THE POUND SPOT AND FORWARD

Jan. 3	Day's Spread	Closes	One month	Two months	Three months	Four months
U.S.	2.2380-2.2385	2.2385-2.2405	0.52-0.422 pm	2.22-2.28-1.18 pm	2.20	
Canada	2.1820-2.1835	2.1825-2.1845	0.50-0.425 pm	2.20-2.26-1.30 pm	2.27	
Belgium	62.10-62.50	62.25-62.50	0.50-0.425 pm	62.10-62.50	4.95	
Denmark	11.90-11.95	11.92-11.93	0.40 pm-1/4 dia	11.90-11.95	1.00	
Ireland	1.0360-1.0405	1.0365-1.0395	0.07-0.170 dia	1.0360-1.0395	0.38	
W. Ger.	3.81-3.85	3.83-3.84	0.37-0.25 dia	3.81-3.85	0.47	
Portugal	10.50-11.75	11.00-11.10	0.50-0.425 dia	10.50-11.75	2.85	
Spain	147.40-147.70	147.45-147.95	1.00 pm-1/4 dia	147.40-147.70	3.65	
Norway	10.97-11.02	10.99-11.00	0.50-0.425 pm	10.97-11.02	2.42	
France	8.82-9.00	8.82-8.99	0.75-1.00 pm	8.82-9.00	2.55	
Sweden	9.22-9.28	9.22-9.32	2.00 pm-1/4 dia	9.22-9.28	2.67	
Japan	530-540	533-534	1.50 pm-1/4 dia	530-540	1.92	
Austria	27.45-27.50	27.55-27.58	0.50 pm-1/4 dia	27.45-27.50	1.55	
Switz.	3.50-3.54	3.51-3.54	0.25-0.25 pm	3.50-3.54	1.01	

Belgian franc is for convertible francs. French franc 64.30-64.40. Six-month forward dollar 2.22-2.22 pm. 12-month 4.45-4.55 pm.

## THE DOLLAR SPOT AND FORWARD

Jan. 3	Day's Spread	Closes	One month	Two months	Three months	Four months
UK	2.2380-2.2385	2.2385-2.2405	0.52-0.425 pm	2.22-2.28-1.18 pm	2.20	
Ireland	2.1820-2.1835	2.1825-2.1845	0.50-0.425 pm	2.20-2.26-1.30 pm	2.27	
Canada	1.1824-1.1837	1.1824-1.1837	0.50-0.425 pm	1.1824-1.1837	0.44	
Netherlands	1.8262-1.8283	1.8265-1.8283	0.50-0.425 pm	1.8262-1.8283	2.57	
Belgium	27.65-27.81	27.75-27.81	2.00 pm-1/4 dia	27.65-27.81	0.29	
Denmark	5.3035-5.3055	5.3225-5.3250	1.20-1.20 pm	5.3035-5.3055	3.27	
Portugal	49.45-49.52	49.50-49.55	2.50 pm-1/4 dia	49.45-49.52	3.25	
Spain	61.02-61.07	61.02-61.07	2.50 pm-1/4 dia	61.02-61.07	3.25	
Norway	76.70-80.01	76.75-80.01	3.50 pm-1/4 dia	76.70-80.01	4.85	
France	4.8500-4.8580	4.8500-4.8580	0.70-0.25 pm	4.8500-4.8580	1.84	
Sweden	2.1205-2.1225	2.1210-2.1220	0.50 pm-1/4 dia	2.1205-2.1225	2.35	
Japan	238.20-238.30	238.25-238.30	1.00-1.00 pm	238.20-238.30	6.27	
Austria	12.20-12.25	12.25-12.30	4.00 pm-1/4 dia	12.20-12.25	4.55	
Switz.	1.5616					

# Fiat buys IVECO stake from German lorry group

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

**FIAT OF ITALY** is to take full control of IVECO, Europe's second-largest commercial vehicles business by purchasing the 20 per cent shareholding held by Klockner-Humboldt-Deutz of West Germany. The deal could involve over \$175m.

IVECO was set up five years ago to bring together Fiat's commercial vehicles operations, which already included the Unic concern in France, and those of KHD operating as Magirus Deutz. In 1978 IVECO's sales were \$2.6bn and 108,000 vehicles of 3.5 tonnes and over were delivered. But it made only a small profit.

KHD's potential withdrawal from the IVECO grouping was written in to the 1973 deal. It maintained yesterday that it would concentrate in future on its three mainstream operations—building engines, making tractors and agricultural equipment and manufacturing process plant.

By giving up the link with IVECO it would revert to being a "neutral" supplier of air-cooled truck engines, a sector where it is the leading European manufacturer. In 1979 about 23,000 of the 150,000 to 160,000 Deutz engines produced went into IVECO vehicles.

Last month KHD acquired an assembly plant in Richmond, Indiana, from American Motors Corporation which will become the nucleus of its engine assembly operations in the U.S. It should be making about 40,000 engines a year in the States during the 1980s.

The deal only involves the transfer of control. Magirus Deutz will remain part of IVECO and KHD will continue

to supply engines to the commercial vehicles group.

IVECO stressed that it did not represent any change in its strategy which is to develop as an international and broadly-based commercial vehicles supplier. Fiat might now also look for a purely financial partner, or consider selling shares in IVECO to the public.

Since IVECO was set up there has been considerable rationalisation of manufacturing facilities and components manufacture in Italy, France and Germany but at the retail end of the business the commercial vehicles have continued to be sold through separate channels using the old names.

The IVECO management has

always made it clear that it would welcome other commercial vehicle groups into the partnership—there have been some talks with Leyland Vehicles in the past, for example.

## Citroen turnover increases by 14.5%

By Terry Dodsworth in Paris

**THE COMBINATION** of France's buoyant vehicle market and the lifting of price controls on cars helped Citroen, the French motor company, to increase turnover last year by 14.5 per cent to FFr 18.2bn (\$4.4bn), according to preliminary figures.

Citroen, one of the three branches of the PSA Peugeot-Citroen group which now includes Automobiles Talbot, is the first of the big French producers to give an indication of its performance in 1979.

Although its total output, including light commercial vehicles, went up by only 1.2 per cent to 818,000 units last year, its sales in France rose by 6 per cent compared with 1978. This gave it a marginally higher market share, at 16.8 per cent out of total car sales in France calculated for example.

It had developed only cautiously beyond its original base.

In this period of introspection,

the company decided to start writing off research and development expenditure in the year

in which it was incurred and to tighten up its financial management generally.

It also set about deciding how to become less dependent on public sector interests which dominate the armaments and space business. The decision was taken to diversify and to do this through acquisitions and co-operative deals, rather than by green field developments: it was better, the company argued, to use its money to support and

## MATRA'S DIVERSIFICATION

# Acid test for good management

BY TERRY DODSWORTH IN PARIS

**ABOUT THE** only industrial investment which comes near to competing with the coveted Napoleon gold coin in France these days is Matra, the missile company. Its stock has risen, however, for a very different reason. Investment in Matra is not a flight from an industrial world threatened by oil shortages, but a gamble on the technologies which can make such shortages less serious.

Matra is basically an armaments company, making 60 per cent of its FFr 2.2bn (\$537m) turnover in this sector during 1978. But in 1979 it struck out in a number of directions with a series of acquisitions. It went further into the telephone industry, put itself at the centre of a reorganised French watch-making industry, and made two big acquisitions in the motor components field. All of this attracted so much admiration that, by the end of the year, it had won the manager of the year award for its chairman, M. Jean-Luc Lagardere.

There are, inevitably, some critics who believe that Matra

is going too far, too fast. But the company has convinced many investors that it has a logical strategy for expansion.

The main point of this plan is to use its technical expertise and the profits generated by the armaments division

(believed to form a significant part of the FFr 15.1m earnings of 1978) to take it into sectors which carry the prospect of long-term growth. These are all, in some way, related to the developing micro-chip based technologies—and "clean" energy conserving industries of the future.

This growth policy dates back to the mid-1970s. At that time, Matra had a solid base both in the armaments and space sectors, and had become known

as a reliable supplier of advanced engineering, but

the rest of its operations. But three other poles of expansion, the development of which will depend crucially on micro-chips, have been added in the past year.

The first of these was the telephone industry where Matra has acquired Perifel and Depape. Perifel is a leading distributor of telephone equipment. Depape is claimed to be Europe's largest manufacturer of telephone sets and intercoms. Matra has thus placed itself in a central position in the race to develop telephone receivers into mini-information bureaux capable of flashing messages on to the television

Apart from these acquisitions there have been some changes in the established businesses, including:

1—The motor interests have been consolidated by persuading the PSA-Peugeot-Citroen group to take a 49 per cent stake in the former Matra-Chrysler specialist car manufacturing subsidiary.

The idea of this development is to give the group wider access to components on which to base its talents. The whole of the engine and component range in the three divisions of Peugeot, Citroen and Chrysler, will now be available to Matra.

2—It has taken a 32 per cent stake in Manurhin, a specialised armaments and machine tool manufacturer.

3—It has also bought 10 per cent in Europe Numero 1, the radio and communications group.

4—It has won a contract to build a telecommunications satellite for France.

These acquisitions and developments are so varied that some analysts are sceptical of Matra's claims that they fit into an entirely rational and workable diversification plan. Admittedly, they say, they are linked by electronics—one can be used increasingly in telephone equipment, satellites, armaments, watch-making, transport systems and the motor industry. But how will the synergy between the different operations be achieved?

Clearly Matra's ability to achieve this cross-fertilisation is a gamble on which a lot of stock-market money is riding. But Matra hardly appears to notice the doubts.

First, it takes comfort from the fact that all of these new acquisitions are already good profit earners and well placed in their own sectors. Secondly, it has been long enough involved in complicated, high risk, high-technology industries like space to believe that it has the management to hold together the new empire it is building.

## AEG lifts U.S. computer stake

BY STEWART FLEMING IN NEW YORK

**AEG-TELEFUNKEN**, the West German electrical company which only last month received a \$585m cash injection from its bankers, has completed arrangements to take a major stake in a U.S. computer manufacturer, Modular Computer Systems of Fort Lauderdale, Florida.

The West German company, which was in serious financial difficulty before the cash injection,

is buying approximately

shares in the Florida company for \$30m. The capital injection into the U.S. group will strengthen its equity base which is now just under \$20m.

In addition to providing capital, the German company has signed agreements including one to establish a joint venture in Germany controlled by the German company, to sell com-

puters.

Modular Computer Systems sells mini-computers which are used to control process manufacturing plants such as oil refineries and aluminium plants. In 1978, its sales revenues were \$64m and its net income \$4.4m. Earnings are expected to be about the same in its latest financial year ended December 1979.

Citroen notes that there has been a steady drift towards its smaller cars in the French market this year. The bottom of the range vehicles, in particular the new Visa, have accounted for 42 per cent of total production, and the middle range GS model only managed to maintain its position by the launch of new variants.

By contrast, the large CX specialist model has seen registrations slightly decline this year, with the more economical Visa versions capturing 44 per cent of sales in this sector.

## Thomson joins FP bid battle

BY OUR FINANCIAL STAFF

**THOMSON NEWSPAPERS** has joined the battle for FP Publications, publishers of the Florida company for \$30m. The capital injection into the U.S. group will strengthen its equity base which is now just under \$20m.

The new offer by Conrad Black was after Mr. Howard Webster, the chairman of the Toronto Globe and Mail and several other newspapers with big interests in printing with the Black group. Mr. Webster controls 43 per cent of the FP share capital and 22.5 per cent of the votes. Conrad Black group had raised its first bid of \$100m but did

not disclose details of the higher offer.

The new offer by Conrad Black outbid the first offer by the Black group. Mr. Webster controls 43 per cent of the FP share capital and 22.5 per cent of the votes.

Thomson Newspapers said

that its offer is for all the issued and outstanding shares of FP and that it reserves the right to purchase less than all the shares if all FP shareholders do not accept the offer.

It proposed to finance the acquisition from internal cash and borrowed funds. It does not plan to issue any shares in connection with the offer.

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November, 1979

## Senior Engineering Group Limited

has acquired

## Boiler Tube Company of America

a subsidiary of

## Lockhart Iron & Steel Company

The undersigned acted as financial advisor to Senior Engineering Group Limited in this transaction.

## Bankers Trust Company

## Belridge Oil Company

has been acquired by

## Shell Oil Company

The undersigned acted as financial advisor to Belridge Oil Company.

## MORGAN STANLEY & CO. Incorporated

December 10, 1979

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Change on

U.S. DOLLAR STRAIGHTS

Issued Bid Offer day week Yield

Alcos of Australia 10/83 60 250 30% -0% 11.81

Alex Howden XW 82/91 60 250 30% -0% 13.33

Australia 9% 84 60 250 30% -0% 12.03

B.C. Corp. 8/83 67 50 250 30% -0% 10.10

Beneficial Fin. 8/82 100 50 250 30% -0% 11.74

CECA Gr. Rate 10% 81 50 250 30% -0% 12.11

CECA Gr. 9% 82 125 50 250 30% -0% 12.72

Canadian Pacific 9% 89 50 250 30% -0% 11.53

Canadian Pacific 9% 90 50 250 30% -0% 11.53

Canadian Pacific 9% 91 50 2

## INTERNATIONAL COMPANIES and FINANCE

**Roche ahead despite currency rise**

By JOHN WICKS IN ZURICH

**TURNOVER** OF the Roche Group, consisting of the Basle-based chemicals and pharmaceuticals company R. Hoffmann-La Roche and its Canadian holding affiliate Sapac Corporation and their respective subsidiaries, was up by "a good 7 per cent" in 1979. In stating this, the Swiss parent says that combined turnover rose to well over SFr 500m (\$320m) again.

The high Swiss franc continued to affect group sales, though to a considerably lesser extent than in 1978. In fact, local-currency turnover was higher by more than 15 per cent last year, after having expanded by 7.3 per cent during 1978.

Of the group's three main divisions, the vitamins and fine-chemicals product sector booked the greatest single increase, one of approximately 12 per cent in terms of Swiss francs. This would bring the

total for this division up to about SFr 1.568bn. The sale of perfumes and flavourings went up by 6 per cent (to a figure in the region of SFr 616m), that of pharmaceuticals, as the biggest single activity of the group, going up by about 2 per cent to something like SFr 2.35bn.

Positive growth rates were also recorded by the diagnostics, cosmetics, agro-chemicals and bio-electronic divisions, but

the results were not wholly comparable with those of the previous year.

Higher sales, improved utilisation of capacity and

stricter cost control have, it is stated, compensated for negative influences from inflation and the currency situation. Consequently, profitability is likely to have been "slightly greater than in the previous year." In 1978, net group income had dropped from SFr 385.9m to SFr 201.2m.

The Swiss company is expected to pay a dividend of SFr 550 per share for calendar 1979, since Sapac has already announced a dividend of this unchanged amount for its financial year which ended on September 30 last. Hoffmann-La Roche and Sapac shares are twinned and for years the same dividend has been paid on both.

**Spain to compensate for Metro takeover**

By Robert Graham in Madrid

THE SPANISH Government has initiated an unusual scheme to compensate shareholders for the nationalisation in June 1978 of the Madrid Metropolitan Company, which runs the capital's underground transport system. Shareholders in the Metro are being offered shares from the State holding in the national telephone company.

The compensation is being offered on the basis of three Telefónica shares for every two Metro shares held, and is open until January 15. The Government considers this offer highly advantageous, and expects shareholders to accept. The principal shareholders are the Banco de Vizcaya and Don Juan Bourbon.

The shares will not be able to be traded for the next three years, but after that the Government has guaranteed their value at their average price in the last quarter of 1979. The State, through the Ministry of Finance and the Bank of Spain, has a combined holding of 48 per cent in Telefónica. It is estimated that the nominal value of the Metro shares represents just under 2 per cent of this State holding. On the assumption that the offer will be accepted the State holding will then be assumed on the basis of 75/25 by the Madrid municipality and the Madrid County Council.

The Metro was nationalised in June 1978, following a long series of problems and accidents, culminating in three between May and June that year which resulted in over 500 people being injured. The management of the company maintained that Government price freezes had prevented the concern from making adequate cash flow for investment. However, there had for some time been strong public complaints about the quality of the service provided by the company, which had been operating since 1919.

This is the first time that the Government had adopted such a procedure in compensation for nationalisation. The Metro nationalisation is only the second State takeover in the past four years.

**Ben Company sale approved**

SINGAPORE Ben and Company shareholders have approved the proposed sale of the wholly-owned subsidiary, Warehousing and Transportation Pte. (W. and T.) to Straits Steamship Co.

Ben, a 67 per cent owned subsidiary of Straits, said the price was \$10.94m less the net dividend of \$870,000 paid by W. and T. to Ben.

Reuter

**Institutional Investors**

Salomon Brothers is a member of the selling groups that offer the short-term notes of the

**Federal Farm Credit Banks**

(5 to 270 days maturities)

and the

**Federal National Mortgage Association (FNMA)**

(90 to 360 days maturities).

Both issuers are U.S. Government sponsored. These securities give investors the same flexibility for maturity selection as found in Commercial Paper and Certificates of Deposit. Federal Farm Credit Banks' notes provide a return on a discount basis. FNMA's offer a choice of investing on a discount basis or at face value with interest paid at maturity. We maintain secondary markets in these issues.

For assistance or further information, please call Jay L. Lassner, General Partner, or Gregory A. Brown, Vice President, at (212) 747-7300.

**Salomon Brothers**

Market Makers and Investment Bankers

One New York Plaza, New York, N.Y. 10004

Offices: Atlanta, Boston, Chicago, Cleveland, Dallas, Hong Kong, London (subsidiary), Los Angeles, Philadelphia, San Francisco. Members of Major Securities Exchanges.

This announcement appears as a matter of record only

\$150,250,000

**SOCIETE GENERALE (France)**

is pleased to announce that its international leasing subsidiaries

Compania Mexicana de Leasing Internacional (Grand Cayman) and Sogellease International Leasing S.A. (Switzerland)

have purchased and leased for 10 years to

**Petroleos Mexicanos**

- The 22,000 c m L.P.G. Tanker NUEVO LAREDO Built by Chantiers Navals de la Ciotat
- The 53,400 c m L.P.G. Tanker MONTERREY Built by Constructions Navales et Industrielles de la Méditerranée
- The 53,400 c m L.P.G. Tanker REYNOSA Built by Constructions Navales et Industrielles de la Méditerranée
- An Executive Jet GULFSTREAM II

The transaction has been arranged in co-operation with

Arrendadora Internacional, Mexico

a joint leasing subsidiary of

Banco Internacional, Nacional Financiera S.A. and Société Générale

January 1980

**Defence programme boosts results at Renk**

By ROGER BOYES IN BONN

THE NEW West German Leopard 2 battle tank programme is boosting the order books and profits of a number of the country's leading defence sub-contractors and has significantly improved their prospects for the coming year.

This picture emerged from the 1978-79 results of Renk, a major German "go-wheel" manufacturer, which were announced yesterday. The company, which has in the past been badly affected by the see-saw progress of defence contracts, reported its strongest ever order book in 1978-79 with new orders reaching DM 360m compared with DM 252m in the previous busi-

ness year. This increase was due primarily to the supply of parts for Leopard 2 tanks for Holland and the company expects similar deliveries to benefit business well into the 1980s.

Turnover remained roughly stable at DM 147.2m compared with DM 148.5m (\$88.9m) in 1977-78. However, because of the accounting system of German defence companies turnover remains a poor guide to a contractor's relative progress. Net profits for the year (ended June 30) totalled DM 1.9m (\$1.1m) compared with DM 1.4m previously, and the dividend will be maintained at DM 6 per DM 50 share.

The Leopard 2 programme has helped to buoy results of a whole range of German companies over the past year, notably Krauss Maffei, the project co-ordinator, Blohm und Voss, the Hamburg shipbuilder, and Wegmann of Kassel, have participated in the development of the tank's turret, while Porsche has been responsible for the development of the chassis.

However, another beneficiary of the Leopard 2 programme, Rheinmetall Berlin (which designed the tank's 120mm smooth bore gun) is obviously concerned about its vulnerability to the fluctuating fortunes of the defence industry. Some 7,500:

**Hong Kong textile groups advance**

By Our Hong Kong Correspondent

FOLLOWING last week's results from the industry leader Windsor Industrial, Hong Kong, textile companies are continuing to report handsome increases in capital profits adding to trading earnings.

Nan Fung Textiles announced profits for the six months to September 30 of HK\$41m (US\$3.3m), including HK\$11m from the sale of a property. The figure compares with HK\$28m for the same period last year, and HK\$26.6m for the whole year, which included HK\$2.2m in extraordinary items.

**La Redoute still sees growth**

By DAVID WHITE IN PARIS

AFTER CUTTING drastically its loss-making foreign interests, the French mail order and retail group La Redoute expects to re-establish profit growth in its financial year ending on February 29.

The group's chairman, M. Henri Polliet, was less specific in a recent letter to shareholders than at the annual meeting in August, when he put the likely increase in consolidated earnings at between 14 and 15 per cent. Economic conditions were too uncertain to make a precise forecast, he said.

In the previous financial year, group and parent company net profits were both slightly down, at FFr 39m (\$8.75m) and,

interests. It has bought up the remaining 50 per cent in a finance company, Flinarf, from the Suez affiliate La Henin. Flinarf runs a credit card scheme.

Premaman, La Redoute's mothers' and children's wear chain, recently exercised its option to buy an 80 per cent stake in the rival Prenatal and Materna shops for FFr 8m. The takeover takes effect from the beginning of this year.

Premaman, with a sales growth of 20 per cent in the first nine months of the financial year, has been doing much better than La Redoute's 16 other clothing shops, which have shown an increase in sales of only 7 per cent, well below expectations.

**Unexpected surplus for DSM**

By CHARLES BATELOR IN AMSTERDAM

DSM, the State-owned Dutch chemicals group, unexpectedly made a profit in 1979 although it had earlier forecast a loss of up to Fl 200m (\$106m).

This surprising improvement in the result was due to increased demand for a number of the company's products which enabled it to increase prices, Mr. W. Rogers, managing board president, said in a new year message. Despite an increase in costs the company was still able to improve its profit margin. DSM gave no indication of the size of its expected profit.

It is unclear to what extent the unexpected increase in demand will be continued in the current year, particularly in view of further increases in oil prices. Mr. Rogers said.

The improvement does not mean that the company has solved its fundamental problems. Overcapacity for bulk chemicals continues among the European chemical companies and DSM will still have to carry out its plans for internal cost cutting.

It said in May that it expected

a considerable loss in the whole of 1979 as well as continuing losses for a further two to three years. DSM has high operating costs at its main chemical complex in Limburg in the south eastern Netherlands, while its recently completed investment programme is imposing heavy charges.

The result at the half way stage was better than expected however. A loss of Fl 35.6m was reported for the six months to June compared with a profit of Fl 30.9m in 1978 but the loss was lower than expected. Sales in the first six months rose 16 per cent to Fl 62.8m (\$3.3m).

While profits have fallen sharply in recent years from the peak of Fl 91.8m in 1974, last year would have been the first year in which it had moved into the red. In 1978 profit at the net level was Fl 26m on sales of Fl 10bn.

DSM confirmed that the acquisition of full control of the Unie van Kunstmastfabrieken fertiliser group had taken effect on January 1 after the completion of its already announced plan to buy out Royal

Dutch Shell's 25 per cent holding.

The Dutch food retailing group Ahold has reported a slowdown in the rate of growth in 1979. Turnover rose nearly 8 per cent to Fl 5.3bn (\$2.8bn) compared with the 19 per cent increase of the year before.

Ahold said in September that it did not expect profit in the year as a whole to differ much from the Fl 48.6m in 1978. Tough competition in the Netherlands has put pressure on margins. The reorganisation of discount stores has not gone as smoothly as planned and the company was forced to pull out of its unprofitable chain of "do-it-yourself" stores.

**Swire Pacific in joint venture**

By Our Hong Kong Correspondent

SWIRE PACIFIC is taking a 40 per cent interest in a can manufacturing operation being set up in Hong Kong by Continental Can of the U.S. Continental can keep a 60 per cent share in the operation.

The plant, costing about HK\$100m, will open later this year and have a capacity of some 200m cans a year.

Lingui developments

LINGUI Developments Berhad, the former Sime Darby tin mining subsidiary now a subsidiary of Fentek Realty, has announced a five-for-three scrip issue, writes Wong Sulang from Kuala Lumpur. The company is also increasing its authorised capital from 5m to 50m ringgit.

The improvement does not mean that the company has solved its fundamental problems.

Overcapacity for bulk chemicals continues among the European chemical companies and DSM will still have to carry out its plans for internal cost cutting.

It took just six weeks from mid-October to climb 150 points to the 600 level, and the last 90 points to 589 were gained in just six trading days between December 20 and January 2.

Another major factor in today's drop was the growing

fear that the government will take even tougher measures to curb property speculation. The property boom and its attendant surge in money and credit has been the main ingredient in the recent market surge.

Though the market shrank off the extension two weeks ago of government rent control to all existing domestic lettings, it is now worried that the Government may ban forward sales on flats. Residential developments in Hong Kong are usually wholly or partly sold, and often change hands several times before completion. If forward sales are banned, it could limit the willingness of banks to lend construction finance on the scale

they now do and force development. Such a practice would raise development risks for the companies—though also rewards should the market rise appreciably during the construction period.

There are worries, not only among developers and stock market bulls, that further Government intervention in the property market would have adverse long term consequences. But Government is under increasing political pressure to dampen the speculative boom and ease prospects for home buyers. It has been either unwilling or unable to tackle the problem at its root—excess credit—is now trying to treat the symptoms.

The worst affected sector was steel and engineering, where values were cut by almost 40 per cent. Textiles and chemicals lost 25 per cent while construction companies fell 24 per cent. On the other hand foodstuffs held up reasonably well, dropping only 8 per cent.

Overall the utilities, controlled by the private sector, showed an increase of 0.2 per cent, but some companies enjoyed increases of 18 per cent and over.

Analysts attribute the decline

to the Bundesbank's restrictive monetary policies during the course of 1979. The Central

Bank's "tight money" approach has severely restricted the liquidity of the German financial institutions—the Federal Republic's biggest securities operators.

On the equities side, turnover dropped by 20.5 per cent to

DM 12.5bn, while the figure for fixed interest securities fell 22 per cent to DM 19.2bn.

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## WORLD STOCK MARKETS

Companies and Markets

## NEW YORK

	Jan. 2	Dec. 31	Stock	Jan. 2	Dec. 31	Stock	Jan. 2	Dec. 31	Stock	Jan. 2	Dec. 31
AMF	145	145	Columbus Cos.	2614	3724	Gt. Atl. Pac. Tcs.	864	864	Mess Petroleum	5914	932
AM Int	51	51	Columbus Pick.	254	2414	GT. Minn. Pet.	204	204	Methromeda	7114	942
AMR	145	145	Com. Ins. Am.	181	1918	GT. Minn. Financ.	214	22	Milton Bradley	314	942
ASA	46	46	Combust. Eng.	5714	594	Greyhound	143	143	Missouri Pac.	4934	104
Abbotts Labo.	39	41	Combust. Equip.	78	103	Grumman	25	22	N. Am. Cont.	612	151
Acme Cleve.	26	26	Conver. Ind.	201	201	Gulf & Western	177	181	Sabord Const.	144	293
Adobe Oil & Gas	444	444	Compagnie Graph.	5714	284	Gulf Oil	373	344	Sealed Power	403	403
Aeromarine	145	145	Conglomerate	221	181	Hall (FB)	264	27	Searle & Merch.	182	183
Aliment. (H.F.)	21	21	Cone Mills.	241	243	Hannover	207	207	Schiltz Brew. J.	5914	932
Al Prod. & Chem.	265	265	Compo. Min.	543	548	Hannover Mfg.	177	181	Schlumberger	9414	942
Alkoma	117	117	Compo. Min.	543	548	Hartford Financ.	214	22	Scott-Forsman	224	23
Albany Int'l	285	285	Conn Gen Life.	541	542	Hawthorne	143	143	South Afr. Fin.	174	181
Alberto-Culv.	475	475	Conn. Ind.	541	542	Hercules	143	143	South Afr. Fin.	104	102
Alberta	85	85	Contractors	291	284	Hess	25	22	Sou. Cont.	151	151
Alcoa Aluminum	4776	4776	Cone Foods	954	955	Hill Corp.	201	201	Searle Const.	287	293
Alco Standard.	314	314	Cone Freight	521	521	Hill Corp.	201	201	Seagram	403	403
Allegheny Ludl.	28	28	Cone Nat. Gas.	404	405	Hill Corp.	201	201	Sealed Power	203	203
Allied Chemical	255	255	Control Data	503	504	Hill Corp.	201	201	Searle Power	203	203
Allied Stores	15	15	Coors	60	131	Hill Corp.	201	201	Searle Power	182	183
Alpha Port.	51	51	Cooper Ind.	194	194	Hill Corp.	201	201	Searle Power	182	183
Alcos	5514	5514	Copperfield	194	194	Hill Corp.	201	201	Searle Power	182	183
Almax	85	85	Conn Gen Life.	541	542	Hill Corp.	201	201	Searle Power	182	183
American Int'l	454	454	Corporation	261	265	Hill Corp.	201	201	Searle Power	182	183
Am. Airlines	576	576	Conti Group.	281	287	Hill Corp.	201	201	Searle Power	182	183
Am. Broadcast.	574	574	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Can.	254	254	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Cyanamid	524	524	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Express	50	50	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Gen. Insur.	554	554	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Holst & Ind.	195	195	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Int'l. Ind.	255	255	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Mot.	676	676	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Nat. Resour.	485	485	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Perfina.	525	525	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Quaker	554	554	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Standard.	554	554	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Tele. & Tel.	524	524	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Am. Tele. & Tel.	524	524	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Amtek	284	284	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Arfex	205	205	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Armstrong Ck.	165	165	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Armstrong Ck.	205	205	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Arrow	556	556	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Ashland Oil	40	40	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Asiad G Goods	524	524	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Atmos Data Prtg.	755	755	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Avco	26	26	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Avery Ind'l.	174	174	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Avnet	24	24	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Avon Prods.	59	59	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Baker Ind'l.	214	214	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Baird & Co. El.	214	214	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Banc One Trust.	285	285	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bangor Punta	244	244	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bank America	254	254	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bank of N.Y.	245	245	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bankers Trust N.Y.	404	404	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Berry Wright	474	474	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bausch & Lomb	554	554	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Becton Dickinson	284	284	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Beech Aircraft	454	454	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bell & Howell	234	234	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bendix	254	254	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Beneficial	264	264	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Beth Steel	304	304	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bethlehem Ind'l.	414	414	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Black & Decker	214	214	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Block IR	254	254	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Blue Bell	312	312	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bombardier	244	244	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Bonac	254	254	Conti Telep.	157	158	Hill Corp.	201	201	Searle Power	182	183
Borg-Warner	554	554	Conti Telep.	157	15						

## COMMODITIES and AGRICULTURE

## Quota fears hit sugar prices

By JOHN EDWARDS, COMMODITIES EDITOR

**WORLD SUGAR** prices tumbled yesterday as the market waited for the International Sugar Organisation's review of export quotas. The London daily price for raw sugar was cut by 5¢ to £17.40 a tonne in the morning. May futures closed nearly 5¢ down at £17.575 after falling to £17.50 at one stage.

The market opened lower following the decline in New York overnight, and was then hit by further nervous profit-taking sales mainly from speculators at one stage.

However, the main influence depressing the market was uncertainty as to what action the International Sugar Organisation executive committee meeting would take.

The main topic for discussion is how much export quotas should be raised for 1980 to clean up the market and stop the today average price going above 15 cents a lb for five trading days. If this were to happen, quotas would automatically be suspended and a free-for-all would ensue. Instead it is suggested that the quota contract of 15 per cent to 85 per

cent of total entitlements could be raised by 10 per cent, releasing over 1m tonnes of extra sugar for sale during the year.

However some producers are believed to be arguing that before any increase in quotas is made, the Agreement's price range should be raised to a more "realistic" level from the present "floor" of 11 cents a lb and "ceiling" of 21 cents a lb. It is claimed that the devaluation of the dollar alone justifies a substantial increase in the range.

The executive committee is not authorised to make changes in the price range, which is to be reviewed by a full Council meeting in March.

The EEC Commission at its weekly selling tender only authorised exports of 3,250 tonnes of white sugar compared with 84,750 tonnes at its last tender on December 19. News of this sharp cutback in exports brought a brief rally on the market, but it was thought the decline was mainly for technical reasons over the holiday period with export rebates not adjusted properly in line with the recent price fluctuations.

## Faroeese fishing boat barred from Aberdeen

By OUR OWN CORRESPONDENT

A FAROESE fishing vessel has been refused permission to land at Aberdeen fish market when it re-opens today after the New Year break because of fear of protests from local fishermen.

Aberdeen vessels have had to withdraw from Faroese waters under a reciprocal arrangement between the Faroes and EEC not to fish in each other's areas until the conclusion of negotiations on a new agreement in Brussels next week.

But fishermen are incensed at the prospect of Faroese landings after their own withdrawal from Middle Faroese waters and after a year during which they allege harassment by Faroes gunboats and increasingly restrictive regulations made fishing there nearly impossible.

Yesterday Mr. Joe McLean, secretary of the Trawl Officers Guild in Aberdeen said: "This would just be pouring salt into an open wound." All the EEC countries are banned from fishing in the Faroes and it would be a travesty of justice for a

Faroese boat to land here."

Mr. McLean added: "If there are any landings we will demonstrate and stop the boats."

Last Friday three skippers made their first appearance in private in Aberdeen sheriff court charged with malicious mischief in connection with an incident at Aberdeen fish market on October 29 in which paraffin was allegedly splashed over £15,000 worth of Faroese landed fish.

Mr. Robert Allan, chief executive of Aberdeen Fishing Vessel Owners' Association, which as employer of dock labour at the fish market has the right to accept or refuse vessels for landing said: "There is a very sensitive climate about the landings of Faroese vessels at Aberdeen."

Mr. Allan added, however, that the port was not operating at an open wound. All the EEC countries are banned from fishing in the Faroes and it would be a travesty of justice for a

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## LONDON STOCK EXCHANGE

# Golds soar again but Government stocks and equities rally strongly on steel strike optimism

## Account Dealing Dates

**Options**  
First Declara-  
tions Day  
Dec 10 Dec 20 Dec 27 Jan 7  
Dec 23 Jan 10 Jan 11 Jan 21  
Jan 14 Jan 24 Jan 25 Feb 4  
"Now time" dealings may take place from 9.30 am two business days earlier.

Overseas mining and energy stocks again monopolised business in stock markets yesterday. This was in response to the growing world clamour to buy gold and other metals. The amazing upsurge in bullion touched off further heavy trading and fresh sharp gains in South African-based oil concern again benefited from demand in the wake of the soaring gold bullion price and put on 10 for a two-day gain of 18 to 169p.

**Discounts down**

Reflecting the recent dullness of gilt-edged securities, Discount Houses gave ground throughout the list. Allen Harvey and Ross fell 10 to 310p and Cater Ryder declined 7 to 285p, while Gerrard and National lost 6 to 20p and G.R.B. Bros. to 190p. Smith & Sons dived 4 to 96p, while ICI succumbed to a bout of nervous selling at the outset and fell to 345p before a sharp rally in after hours' dealings lifted the price to 354p for a net gain of a penny. Fisons, however, gave up 3 to 257p on lack of support. Other Chemicals attracted a fair two-way business, but sellers eventually gained the upper hand. Plessey shed 6 to 96p, after

while, in Timbers, Magnet and Southern shed 3 to 127p and International shed 4 to 98p.

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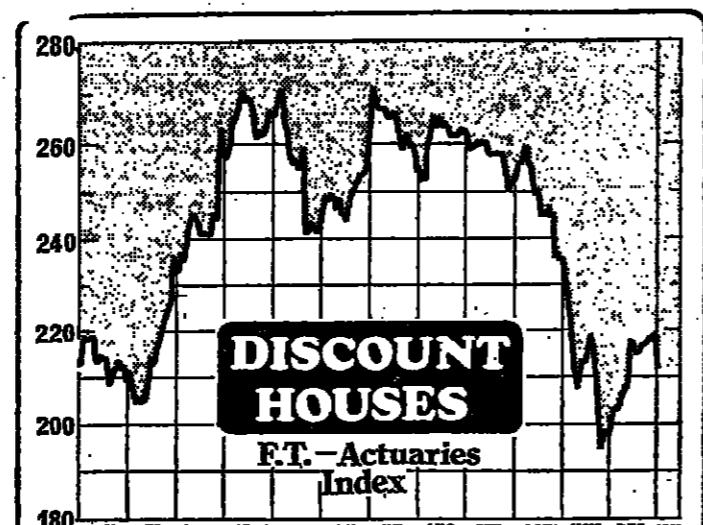
picked up from an initial 75p to 268p, and Unitech gave up 4 to 206p. Electronic Rentals finished 8 lower at 51p following the disappointing interim statement, but Carr's Milling continued to attract speculative support and added 2 more to 30p. Confidentiality concerns Bluebird and George Bassett came under pressure, the former losing 7 to 66p and the latter 4 to 76p. Albert Fisher responded to continued country buying and improved a penny to 13p.

Leading Hotels and Caterers rallied late and usually erased early falls. Elsewhere, Brent Walker encountered profit-taking and shed 4 to 73p.

## Johnson Matthey good

A late rally in the miscellaneous industrial leaders on talk of a favourable development in the steel dispute helped prices close up to 5 above the day's lowest. Nevertheless, closing falls still ranged to 6 points to 334p. Elsewhere, KCA International put on 3 to 44p following the encouraging interim report. Speculation that the chairman's death may lead to a bid for the company prompted a gain of 9 to 143p, after 146p, in Silksilene.

South African industrials continued to benefit from the Gold price, which rose steadily to



94p, while Careless Capel and Allied Colloids cheapened 3 apiece to 78p and 132p respectively.

## W. L. Pawson dull

Stores contributed to the dull market trend, particularly secondary stocks where losses were more severe. W. L. Pawson fell 6 to 40p and Owen Owen declined 7 to 79p; the former's Board yesterday announced that contracts have been exchanged for the sale of three freehold properties owned by subsidiary companies. Moss Bros., a recent speculative favourite, came back 3 to 245p, while Martin the Newsagent gave up 6 to 180p and Lee Cooper receded 5 to 215p. By way of contrast, Ratners continued firmly at 50p, up 2. Among the irregular leaders, Burton "A" closed 6 off at 220p, but Mothercare, helped by Press comment, edged forward a couple of pence of 197 to 198p. Shoes were notable for a fall of 15 to 180p in Style.

Selected Electricals continued to be unsettled by forecasts of poor industrial growth in the sector and fresh losses were sustained by Electrecomponants, and Jackson became vulnerable and fell 12 to 203p, while Farnell,

added a couple of pence to 328p, while Thorne, at 270p, recovered most of Wednesday's fall of 6 helped by acquisition news.

Concern about the possible repercussions from a prolonged steel strike continued to weigh heavily on the engineering sector. Falls among secondary issues ranged to 8 as B. Elliott lost that much to 200p, Mining Supplies declined 7 to 79p and Matthew Hall lost 6 to 157p. News of the sharp contraction in annual earnings depressed Birmingham Pallet which fell 7 to 39p. The leaders continued lower but an unconfirmed report of a favourable development in the steelworkers' dispute helped prices rally after the House close. John Brown picked up from 50p to finish a penny up on balance at 52p, while Hawker closed at 175p, up 4. Vickers ended 21 of 89p, after 88p, and GKN softened a penny to 237p, after 232p.

The majority of Foods ended lower, where changed Rowntree Mackintosh came on offer at 156p, down 6, while Unigate shed 4 to 108p and J. Sainsbury 3 to 230p. Northern, however, attracted buyers and put on 3 to 110p, while Associated Biscuit eased 2, while British Car Auction, 50p, lost most of the pre-

vious day's gain which stemmed from favourable Press comment.

Thoughts that the steelworkers' action would prolong current record level interest rates continued to make for dull conditions in the Property sector, but selling was small. Falls of 4 were recorded in Land Securities, 244p, and MEPC, 157p. Hamerton A, a good market since the rights issue, gave up 20 to 655p, while British Land and Sloane Estates shed 3 apiece to 56p and 95p respectively.

Leading Hotels and Caterers rallied late and usually erased early falls. Elsewhere, Brent Walker encountered profit-taking and shed 4 to 73p.

## Johnson Matthey good

A late rally in the miscellaneous industrial leaders on talk of a favourable development in the steel dispute helped prices close up to 5 above the day's lowest. Nevertheless,

closing falls still ranged to 6

points to 334p.

Elsewhere, KCA International put on 3 to 44p following the encouraging interim report. Speculation that the chairman's death may lead to a bid for the company prompted a gain of 9 to 143p, after 146p, in Silksilene.

South African industrials con-

tinued to benefit from the Gold price, which rose steadily to

146p, in Silksilene.

Building descriptions were subjected to an early bout of weakness, Ready Mixed Concrete shedding 4 to 126p and Rugby Portcawl Cement 13 to 57p. Tarmac gave up 3 to 183p and London Brick 13 to 55p, but Blue Circle held at 238p. House-builders continued dull on the gloomy outlook for mortgage rates with Percy Blilton 7 lower at 183p and Fairview Estates 6 off at 174p. Gough Cooper shed 4 to 68p and Federated Land and Building cheapened 3 to 49p, while Milbury and Arncliffe declined 2 apiece to 50p and 43p respectively. Elsewhere, Brewin and Jackson became vulnerable and fell 12 to 203p, while Farnell,

50p, lost most of the pre-

vious day's gain which stemmed from favourable Press comment.

Thoughts that the steelworkers' action would prolong current record level interest rates continued to make for dull conditions in the Property sector, but selling was small. Falls of 4 were recorded in Land Securities, 244p, and MEPC, 157p. Hamerton A, a good market since the rights issue, gave up 20 to 655p, while British Land and Sloane Estates shed 3 apiece to 56p and 95p respectively.

Leading Hotels and Caterers rallied late and usually erased early falls. Elsewhere, Brent Walker encountered profit-taking and shed 4 to 73p.

## Leading Oils lower

Recent reports of a likely surplus of crude oil in the international market and a consequent slackening in prices prompted an easier share in leading Oil shares. British Petroleum drifted lower to close 8 down at 336p, while Shell finished 4 off at 316p. Royal Dutch met selling and declined 11 points to 334p. Elsewhere, KCA International put on 3 to 44p following the encouraging interim report. Speculation that the chairman's death may lead to a bid for the company prompted a gain of 9 to 143p, after 146p, in Silksilene.

South African industrials continued to benefit from the Gold price, which rose steadily to

146p, in Silksilene.

Medium and lower-priced stocks showed Libanai 51 higher at 780p, Free State Saalpats 56 up at 303p and Lorraine 22 better at 201p.

Financials tended to be overshadowed by Golds but still showed good gains. GFSA put on a half-point to 229, after 228, while Union Corporation added 25 to 630p and Johannesburg a half-point to 243. In Diamonds, De Beers jumped 29 to 484p, after 500p.

London Financials attracted heavy local demand with Gold Fields, which topped our list of active stocks, finally 18 up at 416p, after a 1978-80 high of 422p. Rio Tinto-Zinc rose 10 more to 352p, after 350p, and Charter 7 to 148p.

Platinum surged ahead in the wake of the free market platinum price. Rustenburg advanced 29 to a high of 275p and Lydenburg 11 to 185p. Impala, however, met heavy profit-taking in the late trade and closed 3 cheaper on balance at 275p.

Coppers continued to rise along with the metal price. Palabora added 50 to 550p and ZCC 3 to 51p.

Australians were looking vulnerable at the close as persistent and sizeable profit-taking was reported.

MIM Holdings, a leading silver

producer closed only a penny up on balance at 235p, after a year's high of 235p.

Reports of adverse Press comment "down-under" left the Ashton diamond venture participants showing heavy losses. CRA dropped 18 to 250p, Ashton Mining 16 to 160p and Northern Mining 19 to 146p.

On the other hand, speculative buying saw Eagle Corporation jump 12 to 32p and Swan Resources rise 6 to 37p.

## NEW HIGHS AND LOWS FOR 1979/80

The following securities quoted in the Share Information Service yesterday attained new Highs and Lows for 1979-80.

## NEW HIGHS (73)

AMERICAN COMPANIES (7)

SOUTH AFRICAN COMPANIES (44)

BRITISH COMPANIES (50)

INDUSTRIALS (7)

BARTON RAYNSFORD LTD.

BRITISH AIRWAYS LTD.

BRITISH TELECOM LTD.

BRITISH TELEVISION LTD.

BUCKINGHAMSHIRE COUNTY COUNCIL

CARLTON GROUP LTD.

CHARTERHOUSE LTD.





## INDUSTRIALS—Continued

## INSURANCE—Continued

## PROPERTY—Continued

## INVESTMENT TRUSTS—Continued

## FINANCE, LAND—Continued

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MINES—Continued  
CENTRAL AFRICAN

## AUSTRALIAN

## TINS

## COPPER

## MISCELLANEOUS

## NOTES

## TEAS

## OVERSEAS TRADERS

## RUBBERS AND SISALS

## COPPER

## MISCELLANEOUS

## NOTES

## TEAS

## OVERSEAS TRADERS

## RUBBERS AND SISALS

## COPPER

## MISCELLANEOUS

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## NOTES

Friday January 4 1980

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SCOTCH WHISKY  
**BELLS**

## Soames asks leaders to wait

BY QUENTIN PEEL IN JOHANNESBURG

THE BRITISH Administration in Rhodesia yesterday asked the joint leaders of the Patriotic Front guerrilla alliance to postpone their return to the country, as it faced mounting problems in the implementation of the six-day-old Rhodesian ceasefire.

The request was made only a day before the deadline for the estimated 15,000-20,000 guerrillas to assemble in camps. Only a little over 5,000 have done so.

But the British authorities appear determined to press on with their election plans, despite the deterioration of relations between Lord Soames, the British Governor, and the political wings of the Patriotic Front, and despite continuing lawlessness and violence throughout the country.

Mass rallies had been planned for the return of both Mr. Joshua Nkomo, leader of the ZAPU wing of the guerrilla alliance and Mr. Robert Mugabe,

of ZANU. The British request for a postponement of their arrivals was made on security grounds in each case.

British officials argued that the ZAPU rally planned for Sunday would clash with the election launch of Bishop Abel Muzorewa, the former Prime Minister, also in Salisbury, and there was a "very serious danger of violence."

They said the reason for postponing the ZANU leader's return was that he was seeking to bring too many bodyguards with him. But ZANU officials in Salisbury claimed they were told that the Rhodesian police were unable to make adequate security arrangements for the planned mass rally tomorrow.

The postponement seems likely to cause a further deterioration in relations between Lord Soames and the two wings of the PF. Delay could prevent the two factions from launching their election campaigns at the same time as

breaches of the ceasefire inside

Men and Matters, Page 12

## EEC to lend Britain more

By Giles Merritt in Brussels

A LOAN PACKAGE to British companies which is due to be the forerunner of substantially increased lending to the UK by EEC financial institutions was announced in Brussels yesterday by the European Commission.

The latest loans are themselves comparatively small, but mark an increase in the volume of lending to British manufacturing industry by the Luxembourg-based European Investment Bank, and by the European Coal and Steel Community.

Under the terms of the exchange rate cover scheme, in which the British Government covers the exchange risk of the EIB's foreign denominated loans for a charge of 1 per cent, UK projects are believed to have received loans amounting to £125m during 1978-79.

The scheme is expected to funnel £200m in loans to British industry, in 1980-81, however, with £60m of that earmarked for small businesses. An important aspect of the scheme is that funds should be directed to creating new jobs and safeguarding existing ones in economically-depressed areas.

The latest EIB loan total £3.32m and are for three companies in Scotland and North-East England. The EIB financing is to go towards funding projects that are calculated to create 440 new jobs. All three loans are over seven years at 10 per cent.

## Further fall of industrial investment is expected

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY has revised downwards its capital spending plans for this year following the deterioration in the economic outlook over the past few months.

The latest survey of investment intentions published yesterday by the Department of Industry shows that the fall in manufacturing of expenditure by manufacturing industry is likely to be larger than indicated by the previous inquiry in the early autumn.

Moreover, the starting point is a slightly lower than expected level of manufacturing investment in 1979.

Total investment by manufacturing and distributive and service industries is projected to decline by 1.7 per cent this year to £8.65bn at 1975 prices—equivalent to £16bn at current prices—following a rise of 3.1 per cent in 1979.

Falling investment and reduced stock levels are expected to be the main depress-

ing influences on the economy this year, as companies try to cut back their commitments in response to faltering demand and liquidity pressures.

Spending by distributive and service industries is still expected to rise and the change in investment expectations has been most significant for manufacturing.

The previous survey, released in October, indicated a fall in spending in real terms of up to 1 per cent from the 1979 level. The indications from the latest inquiry are that the fall may be between 6 to 10 per cent, which is broadly in line with the projections of most private-sector economic forecasters.

This follows an estimated drop of nearly 3 per cent in real terms in 1979, in contrast to the expectation of a rise of 3 per cent a year ago.

Formal for the latest survey were sent out at the end of October and the results are

based on replies received up to mid-December, covering the period of the rise in Minimum Lending Rate to 17 per cent and the publication of the Treasury's gloomy economic forecasts.

The Department of Industry states that interpretation of the preliminary survey for 1981 is more than usually hazardous.

The tentative view is that there may be a further fall in investment in 1981, although it would be unusual to have a decline in three consecutive years.

The detailed figures show that all manufacturing industries are likely to show reduced investment this year compared with 1979. Above-average falls are expected for the textile, leather and clothing and the vehicle industry—in the latter case from recent high levels of spending.

In contrast there is expected to be only a small fall in investment by the engineering, shipbuilding and metal goods sectors.

He singled out what he described as "the Foreign Office element" for criticism.

The party proposes that one or more regional councils should be set up along Scottish lines.

The proposals indicate how the Unionists have moved from the concept of devolved government, since if such a regional council was set up it would destroy the case for an Assembly with legislative and executive powers.

## Howe backs 'enterprise zones'

BY ELINOR GOODMAN

The Government is expected to decide whether to set up about four "enterprise zones" in which planning regulations would be kept to a minimum to attract business back into inner city areas. Companies setting up in these areas might also receive tax advantages, although Ministers still disagree on this key point.

The idea, originally proposed in opposition by Sir Geoffrey

Howe, the Chancellor of the Exchequer, is expected to be discussed shortly by a Cabinet committee.

The scheme has some influential advocates in Cabinet, including Sir Geoffrey. But other Ministers—including, it is believed, some junior Ministers at the Treasury—have reservations that some of the measures originally proposed by Sir Geoffrey will be tackled on a

national basis in the Local Government Bill.

They also feel that it is an inappropriate time to introduce new tax exemptions, especially as the Treasury is seeking to clamp down on special exemptions.

Other Ministers, however, argue that the scheme could help to bring back industry to areas which would otherwise deteriorate further.

general pressure against both the pound and Continental currencies.

Repayments last month of public sector debt raised under the exchange cover scheme included \$162m by the Electricity Council and \$103m by British Gas. A capital repayment of \$121m was also made on the long term loans from the U.S. and Canada raised after the war.

New borrowings included \$100m by the National Coal Board and \$99m by the Post Office.

The reserves finished the year about \$7bn higher than at the end of 1978. A large amount of the increase reflected revaluation of the gold reserves last month.

Sterling loans up, Page 5

Overall last month it was fairly stable, rising about 1 per cent against the dollar, 0.8 per cent on a trade-weighted basis.

This compared with the rise in November of 6 per cent against the dollar, 4.5 per cent trading weighted.

The Bank has continued to buy dollars in the first two trading days of this month, when the dollar has come under

some rain, turning into sleet in E., becoming dry in W.

Some rain, turning into sleet in E., becoming dry in W.

WORLDWIDE

Yesterdays  
midday  
°C  
Alascia S 10 Locarno F 4 39  
Players S 14 London C 5 41  
Austria S 15 Madrid C -2 28  
Athens F 12 52 Majorca S 18 30  
Bahrain S 18 53 Melga C 16 61  
Barcelona F 11 52 Melega C 9 48  
Belfast C 9 48 Malta C 3 37  
Berlin F 3 27 Milan C 24 75  
Barrie S 5 37 Monaco S 9 16  
Blarritz S 7 45 Mont C 24 75  
Bmagh R 3 27 Miln C 9 45  
Blackp R 2 36 Montreal S 9 16  
Bordx. S 2 37 Moscow C 2 25  
Bruxell S 4 33 Munich C 1 25  
Brisb S 1 24 Naples C 6 45  
Brussels C 1 24 New York C 1 34  
Budget S -2 35 Nice C 17 63  
B. Aires S 31 88 Nicosia C 17 63  
Carlo S 21 70 Rio de Janeiro C 28 75  
Cuff S 6 43 Rio Jo C 28 75  
Cabc S 22 72 Roma C 6 45  
Cape T. S 22 72 San Pedro C 6 45  
Chicago C -1 30 Oslo C 2 25  
Cologne F -2 36 Paris C 2 25  
Concan. F -4 26 Prague C 2 25  
Dabur S 8 48 Raykiv. C 1 25  
Dublin F 1 26 Rio Jo C 28 75  
Dbrnk. F 2 36 Tokyo C 6 45  
Edinbgh. R 3 37 Tunis C 9 45  
Faro S 15 59 Salz C 1 25  
Florence S 6 43 Singap C 3 37  
Frankf. S 6 48 Stockholm C 6 24  
Frencb S 1 24 Sydney C 2 25  
Gibrler. S 15 61 Tangier C 18 57  
Glasgow F 2 36 Tehran C 18 57  
Gmasey R 7 36 Tel Aviv C 18 57  
Helsinki S 1 26 Tokyo C 12 45  
Korcula S 22 72 Tunis C 6 45  
Innsbruk C 2 36 Tunis C 9 45  
I.M. Mon R 11 52 Venica C 11 57  
Istanbul R 11 52 Venica C 11 57  
Joh'burg S 28 75 Warsaw C 10 57  
L. Pines. F 20 68 Zurich C 0 57  
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## Adams arrest on eve of talks

By Our Belfast Correspondent

Rhodesia make it most unlikely that South African units there will be withdrawn for the time being.

Although the South Africans say they will do nothing to hinder the settlement process in Rhodesia, they are known still to be concerned about the safety of what Prime Minister P. W. Botha referred to recently as "our vital lines of communication."

Our foreign staff writes: The repatriation of at least 250,000 Rhodesian refugees from neighbouring African states will be discussed at a one day meeting at the Foreign Office in London today.

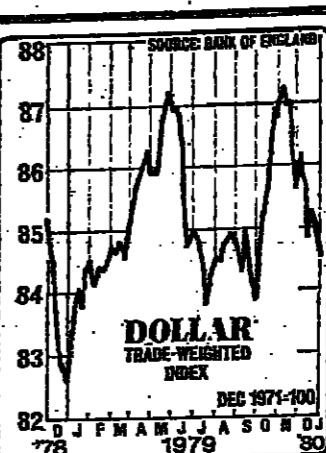
The British Government hopes that the UN High Commission for Refugees will bear most of the cost of repatriation, which is unlikely to be completed before Britain hands Rhodesia over to a newly elected government.

Men and Matters, Page 12

## THE LEX COLUMN

# Gold approaches melting point

Index fell 0.1 to 406.9



The eighties have begun in the financial markets in a grotesque parody of the final weeks of 1979. Yesterday saw gold rising by more than \$80 an ounce at one stage, renewed heavy pressure on the dollar, which traded below DM 1.70, and the FT 30-Share Index falling momentarily below 400.

Adams, who is vice-president of Provisional Sinn Fein, the IRA's political wing, was detained, with another man named as Joe Baker, from North Belfast, under the Emergency Provisions Act. This permits terrorist suspects to be held for at least three days without charge.

Adams, an ex-barman, who helped to negotiate a IRA ceasefire with Mr. William Whitelaw in 1972, has spent four of the past 10 years in custody, either interned or awaiting charges. He was held for seven months last year on a charge of membership of the IRA, as a result of a TV appearance, but was freed by a judge who ruled there was "insufficient evidence" to proceed with the charge.

Sinn Fein said that the arrest seemed to be timed to coincide with the opening of the constitutional conference on Northern Ireland next Monday.

The arrest also coincided with the swearing in of the new RUC Chief Constable, Mr. Jack Hermon, who has a reputation as a tough but fair policeman.

• The official Unionist leader, Mr. James Molyneaux, MP, yesterday claimed that Monday's constitutional conference was designed to shift Northern Ireland "just one step out of the United Kingdom and eventually into an Irish republic."

His party has refused to take part in the talks, but has made a written submission to Mrs. Thatcher calling for restoration of devolved government, without power-sharing or reform of local government.

He singled out what he described as "the Foreign Office element" for criticism. The party proposes that one or more regional councils should be set up along Scottish lines.

The proposals indicate how the Unionists have moved from the concept of devolved government, since if such a regional council was set up it would destroy the case for an Assembly with legislative and executive powers.

There is unlikely to be much of an improvement in the second half, although exceptional items should come down to below £500,000. Interest rates will continue to prove a headache—they are now 6 percentage points above the level

into the money market.

In London both equities and gilt-edged managed to rally after a dismal morning. The steel unions made noises which

are

mostly cloudy with outbreaks of rain. Hill fog and snow. Max 6C (43F).

OUTLOOK

Some rain, turning into sleet in E., becoming dry in W.

HAYES

COLSTON

TEXAS

GLEN

IMPACT

ANGILA

CONTINENTAL

RAINHAM

DUNSTABLE

SHREWSBURY

EDMUND

SECCURION

SECURION

SECURION

SECURION

SECURION

SECURION